



IPMA[®]

international
project
management
association

Project Profession: Global Developments and IPMA Ecosystem

Prof. Dr. Mladen Vukomanović, President

IPMA[®]

Profile of the Project Profession

35% of projects
are successful

Antonio Niento-Rodrigues (2021)

0.5% of projects
are successful

Bent Flyvbjerg (2021)

True or False?

2.5% of companies
successfully complete
100% of their projects

Teamstage (2023)

30% of projects
are successful

PWC (2020)

IPMA[®] >>

**IPMA is the World's first
International
Project Management
Association.
Founded in 1965.**



IPMA's Legacy

- » The world's **first PM association**, founded in 1965
- » **+350k** of certified professionals and **+65k** members world-wide
- » First with **competence-based certifications** in PM
- » Standards leading the way for **individuals, projects & organisations**
- » Competence-based **education, training & professional development**
- » **Global awards** and recognition
- » **Global events** & networking



IPMA 4LC



What is the Difference?

Knowledge

The collection of information and experience that an individual possesses, based on: experience, heuristics and best practices



What is the Difference?

Skills

The specific technical capabilities that enable an individual to perform a task by applying knowledge



What is the Difference?

Ability

The effective delivery of knowledge and skills in a given context for a successful result



IPMA Competence Areas



Perspective



People



Practice

Perspective

- Strategy
- Governance, structures and processes
- Compliance, standards and regulation
- Power and interest
- Culture and values

People

- Self-reflection and self-management
- Personal integrity and reliability
- Personal communication
- Relations and engagement
- Leadership
- Teamwork
- Conflict and crisis
- Resourcefulness
- Negotiation
- Results orientation

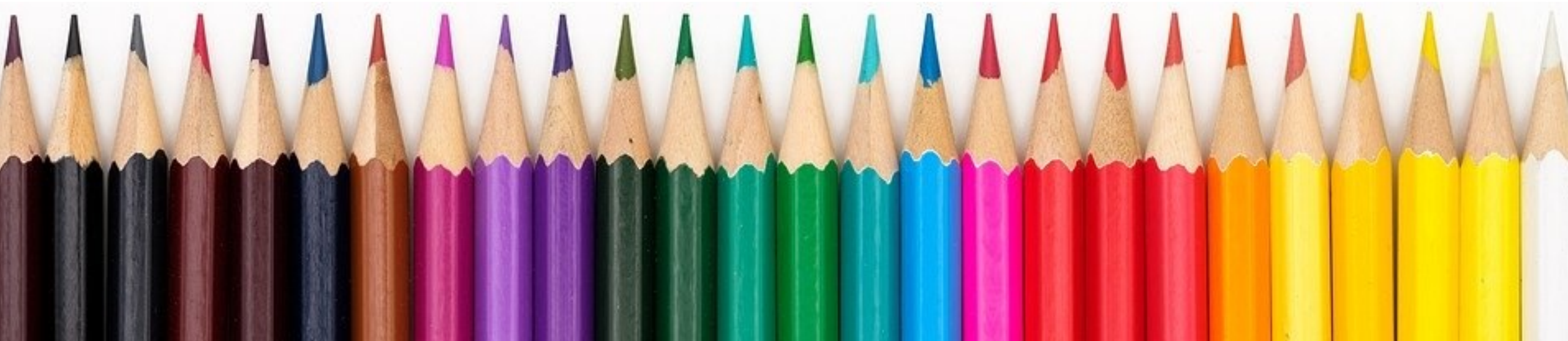
Practice

- Design
- Requirements and objectives
- Scope
- Time
- Organization and information
- Quality
- Finance
- Resources
- Procurement
- Plan and control
- Risk and opportunity
- Stakeholders
- Change and transformation
- Select and balance

What Is a PROFESSION?

(adopted from The Australian Council of Professions, 2003)

- » A profession is a **disciplined** group of individuals who **adhere to ethical standards**.
- » They are accepted by the public as **possessing special competencies** in a widely recognized body of knowledge derived from research, education and training at a high level.
- » They are ready to **apply these competencies in the interest of others**.

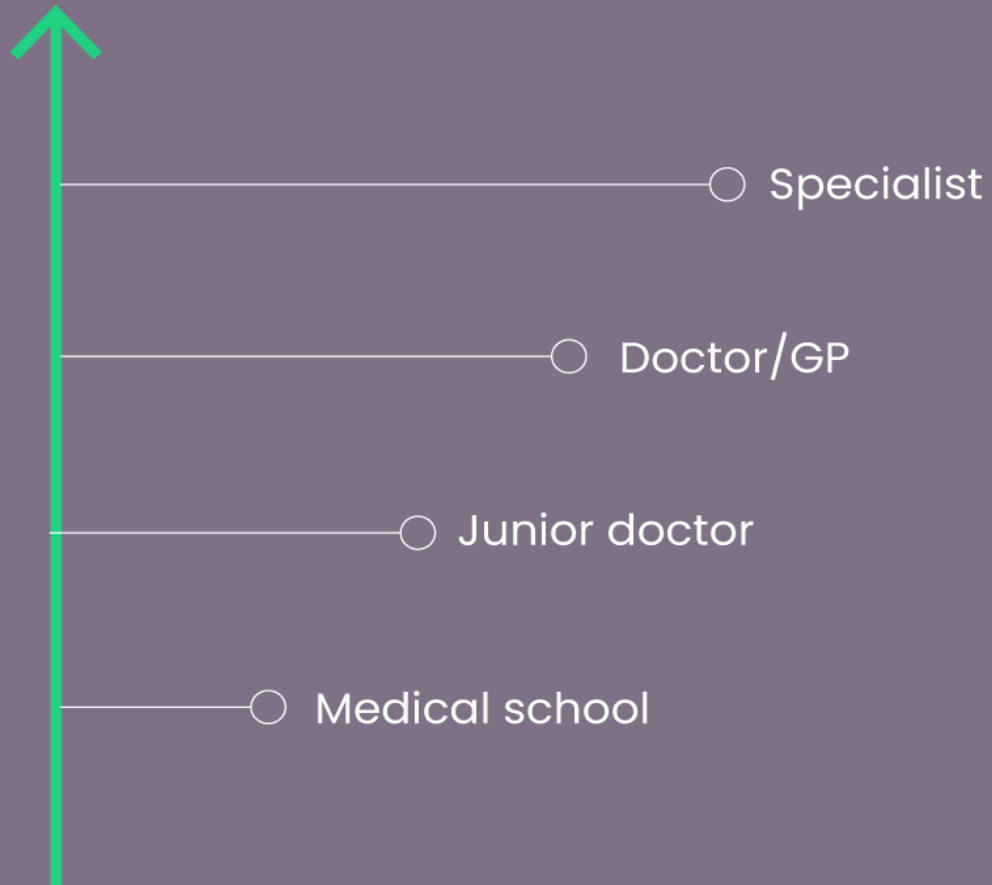


Who is a PROFESSIONAL?

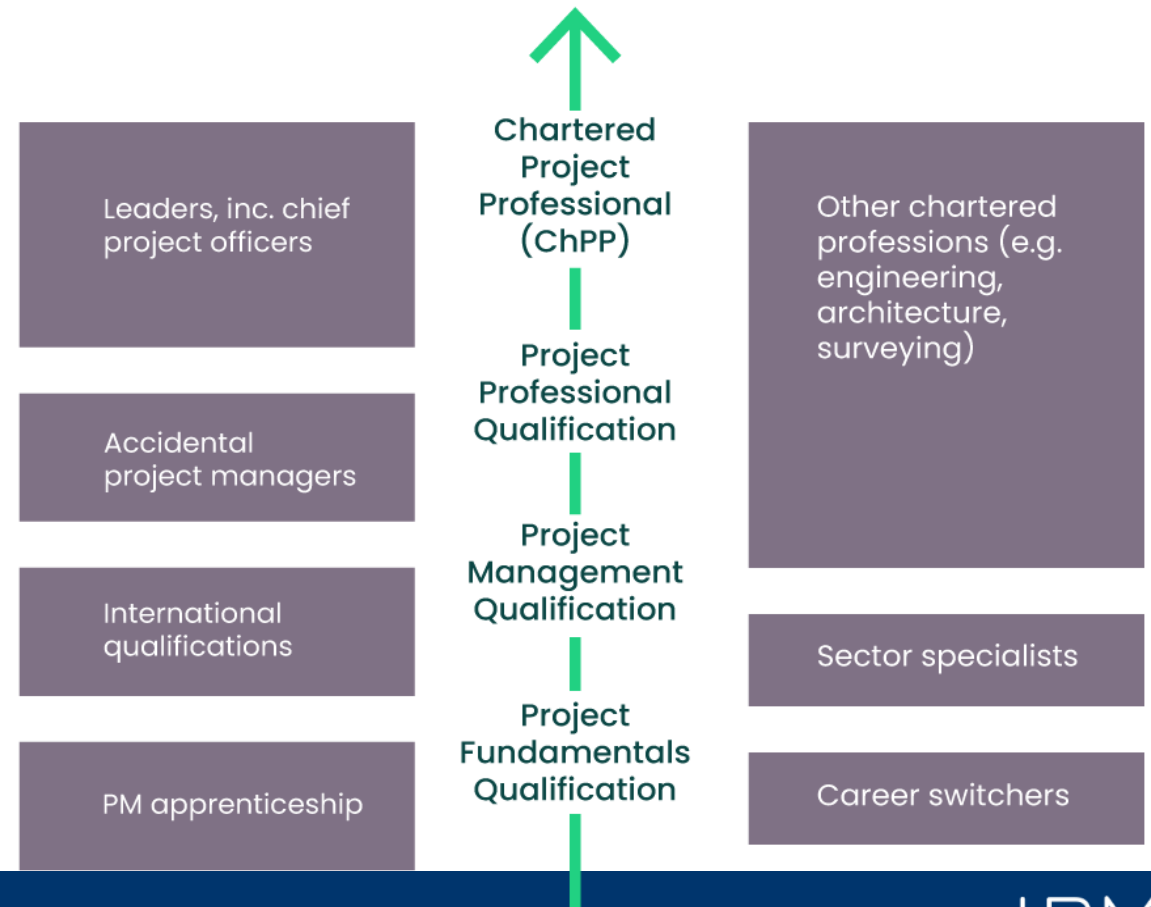
- » indicator of **integrity, ethics, trust and expertise**.
- » professional qualifications are a **requirement to operate in professions** like law, medicine, construction, accountancy etc.
- » no need to hold an HR qualification to work in HR, but for making a career **it is strongly encouraged** that you obtain qualifications and demonstrate commitment.
- » a code of ethics governs the activities of each Profession – **the moral obligations** which demand high standards of behavior in respect to to the public and in with professional colleagues.



Medical Profession

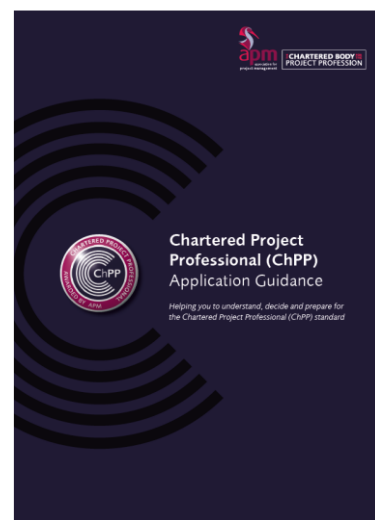
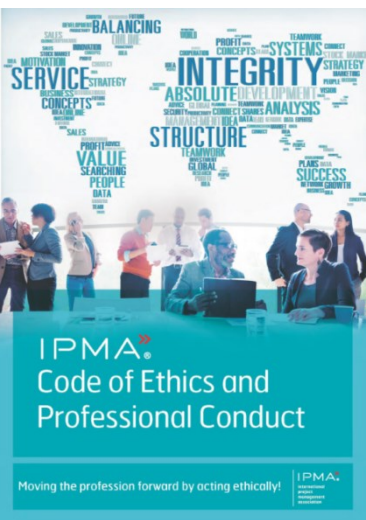


Project Profession



What is a project professional?

- » a **project professional** is a member of project management community that is perceived as someone of **integrity, ethics, trust and competence in delivering project results**.
- » the person also obtains project management qualifications and performs in accordance with the well-established codes of conduct and code of ethics



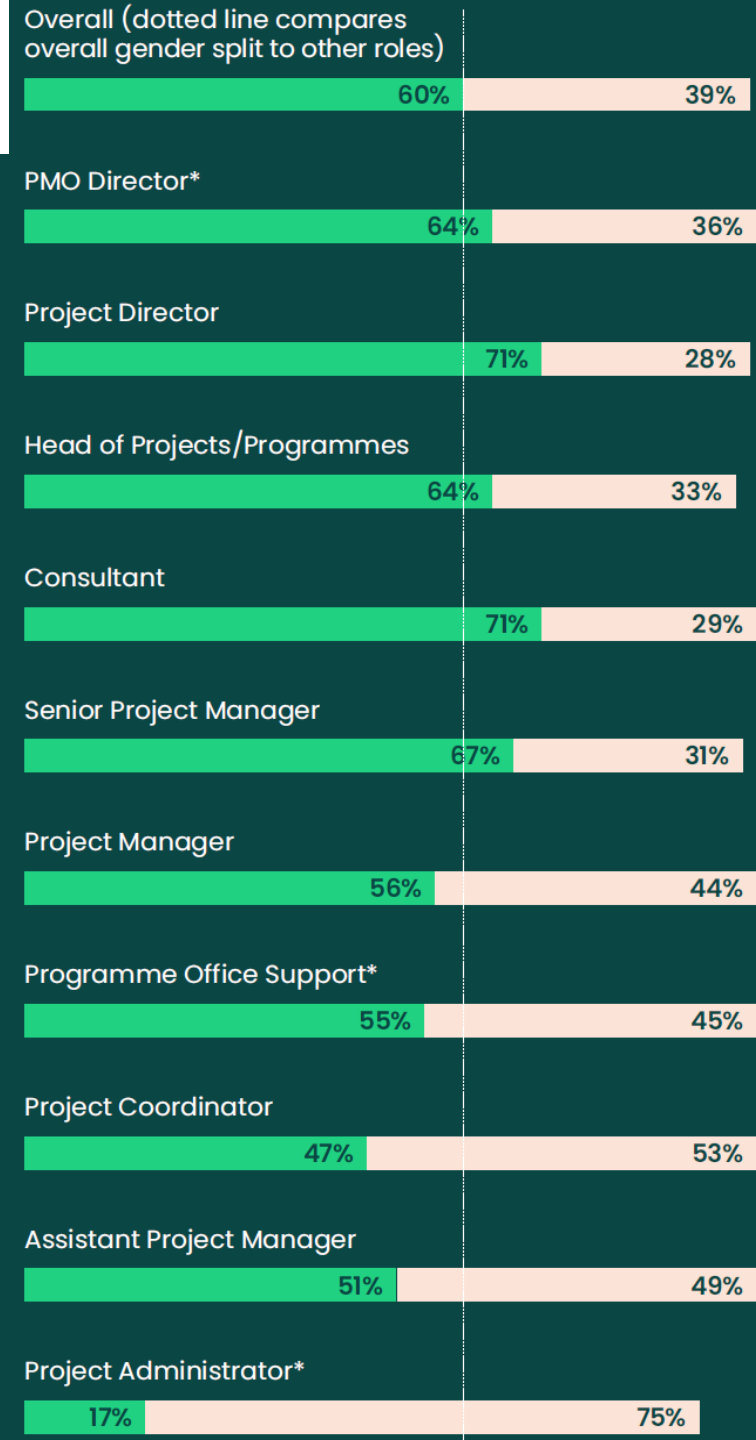
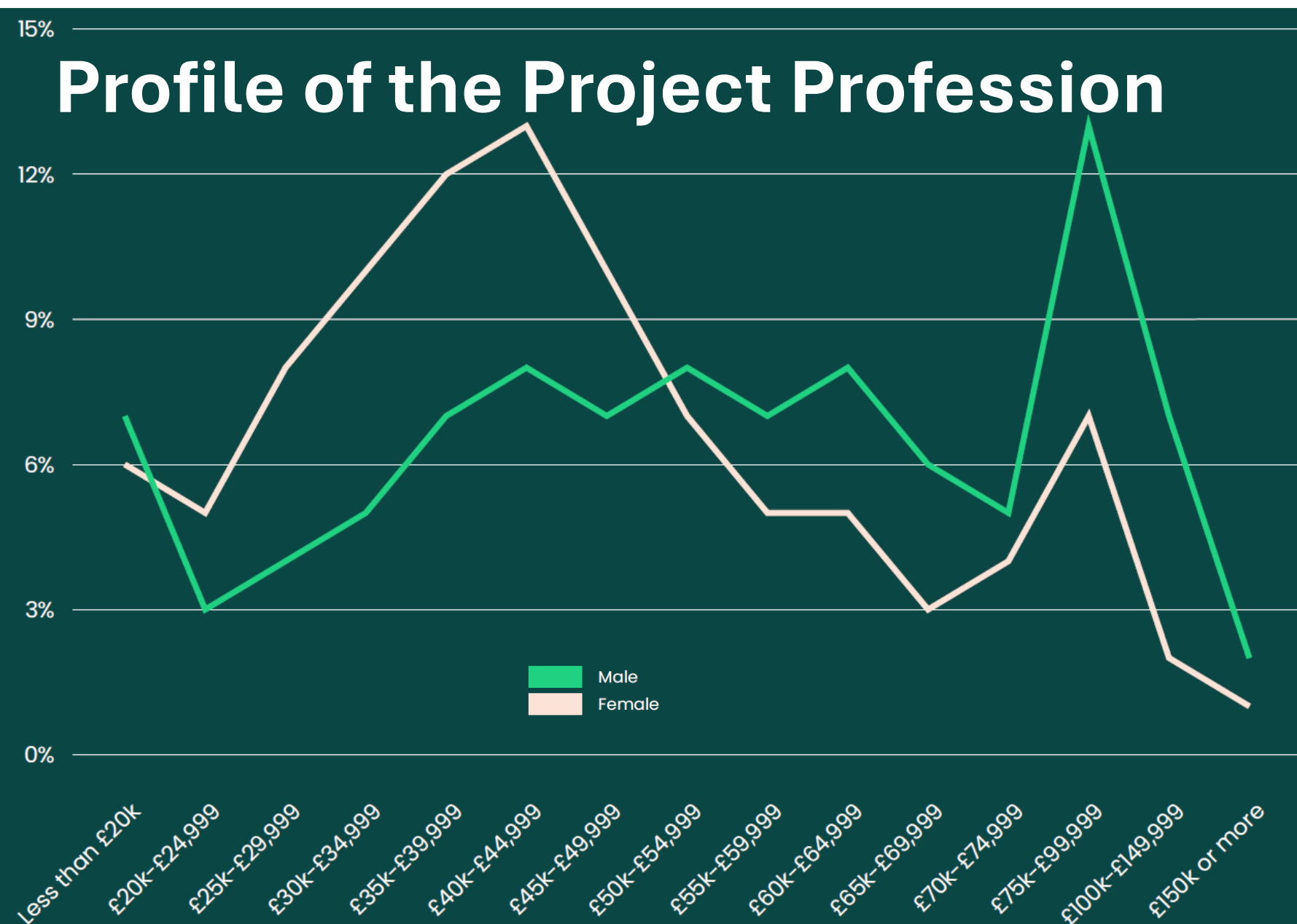
The IPMA Global Project Excellence Awards



- 💎 International competition since 2002
- 💎 Based on the IPMA Project Excellence Model
- 💎 Over 300 applicants
- 💎 All types of projects
- 💎 Promotes excellence in Project Management

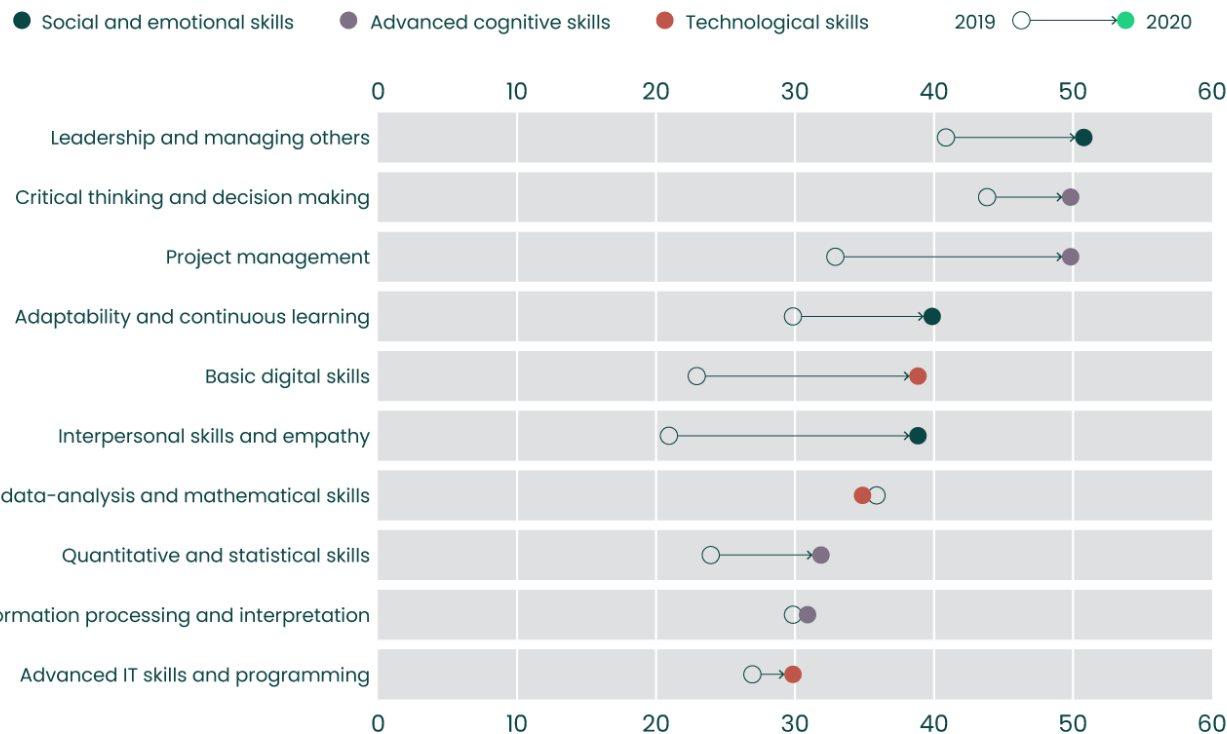


Profile of the Project Profession



Future of the Project Profession?

Skills that companies have prioritised to address through reskilling, ¹ % of respondents



¹Out of 25 skills that were offered as answer choices; n=700

McKinsey Global Surveys, 2021: A year in review

Forbes

10 Most In-Demand Skills in 2024


















1. Generative AI
2. Sustainability skills
3. Project management
4. Communication skills
5. Clinical healthcare skills
6. Data skills
7. Interpersonal networking
8. Cloud computing skills
9. Machine learning engineering
10. Cybersecurity skills



Future Skills

Top 10 skills on the rise



- | | |
|--|--|
| 1.  Creative thinking  | 6.  Systems thinking  |
| 2.  Analytical thinking  | 7.  AI and big data |
| 3.  Technological literacy | 8.  Motivation and self-awareness  |
| 4.  Curiosity and lifelong learning  | 9.  Talent management  |
| 5.  Resilience, flexibility and agility  | 10.  Service orientation and customer service |

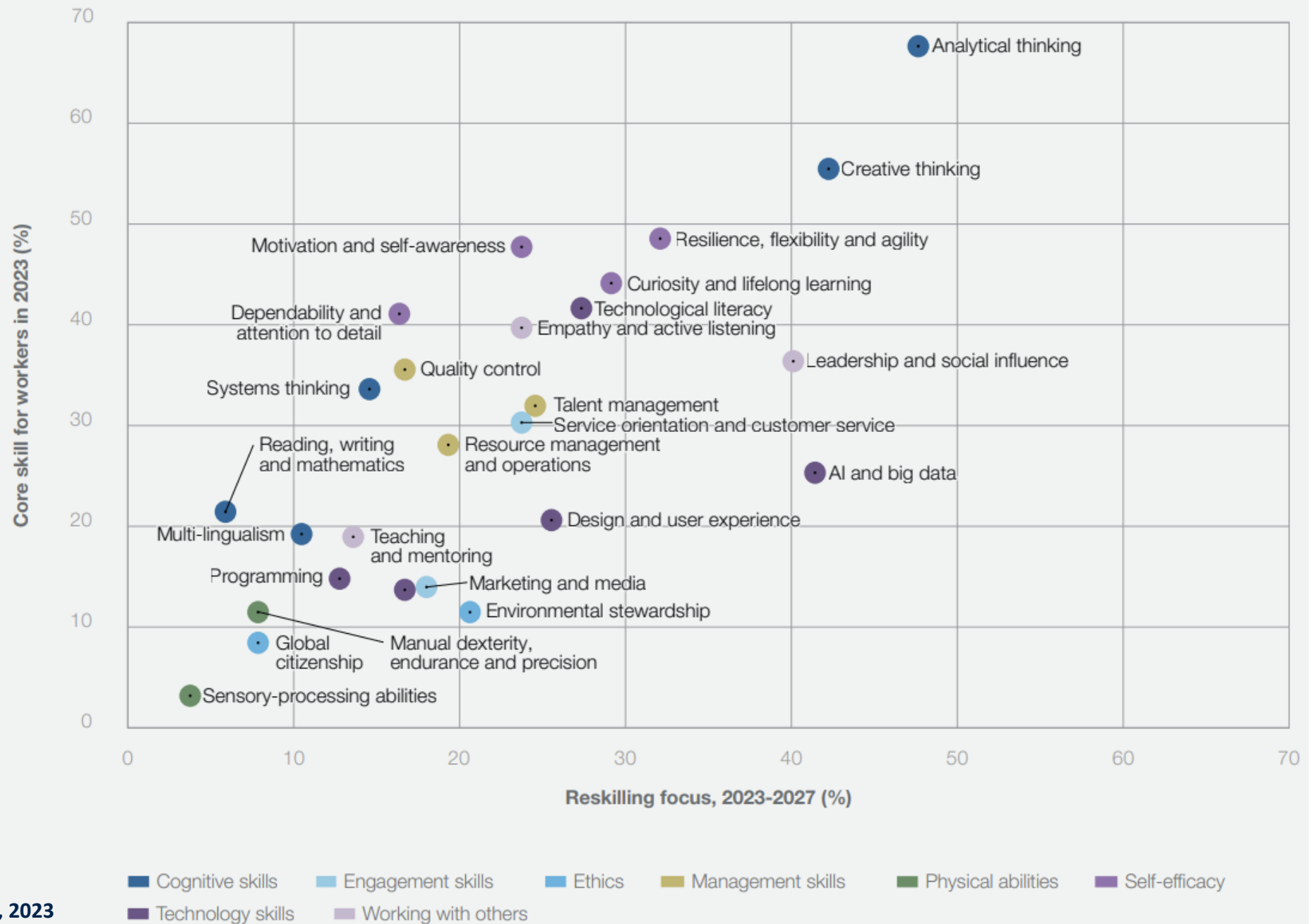
Type of skill

 Cognitive skills  Self-efficacy  Management skills  Technology skills  Working with others  Engagement skills

Source
World Economic Forum, Future of Jobs Report 2023.

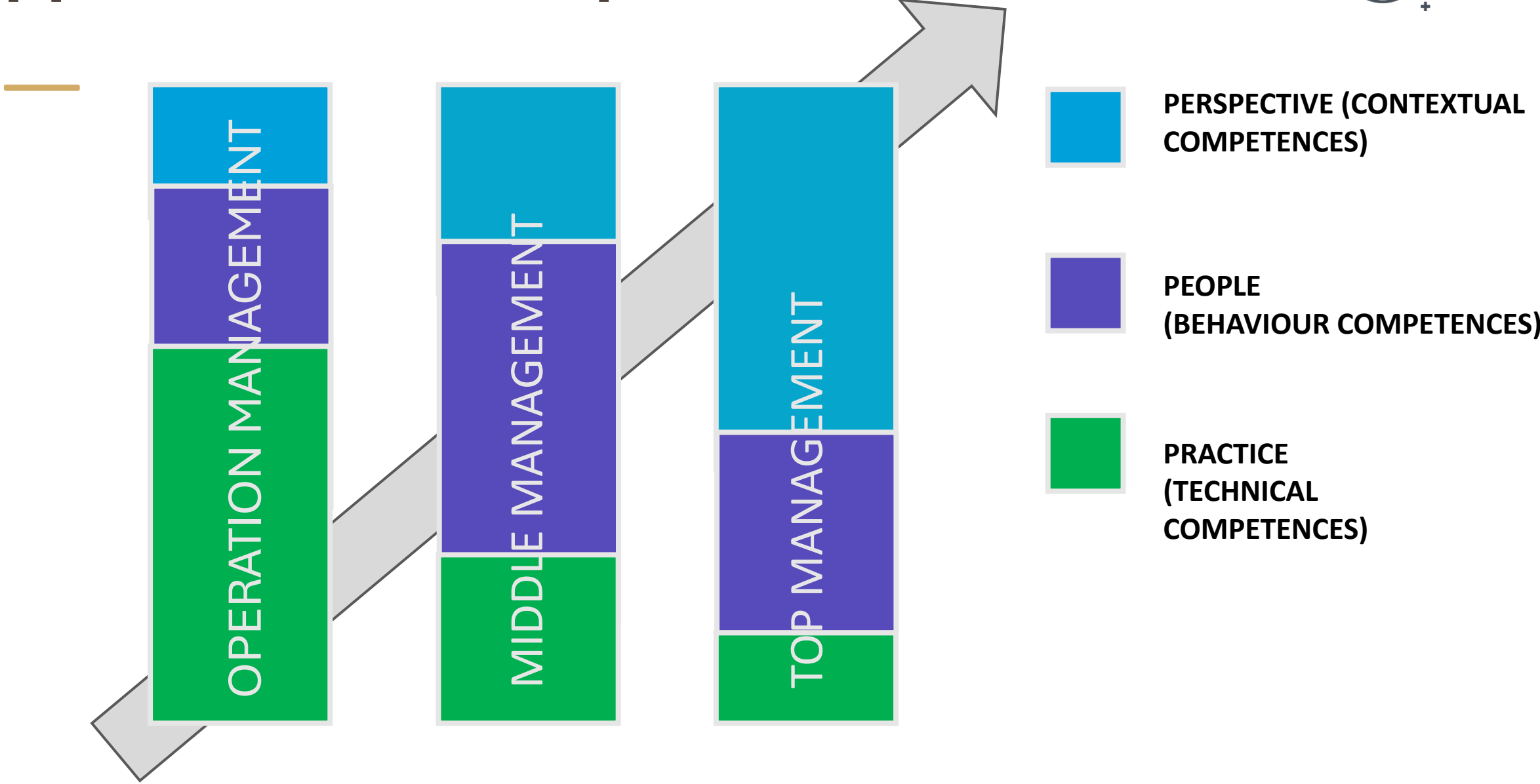
Note
The skills judged to be increasing in importance most rapidly between 2023 and 2027

Reskilling focus



Source: Future of Jobs, World Economic Forum, 2023

Application of Competences



Continuing Professional Development (CPD)



» **personal commitment** made by an individual to maintain and enhance his/her professional career, by **keeping knowledge and tools up to date** and by improving their competencies

» CPDs last throughout the professional career:

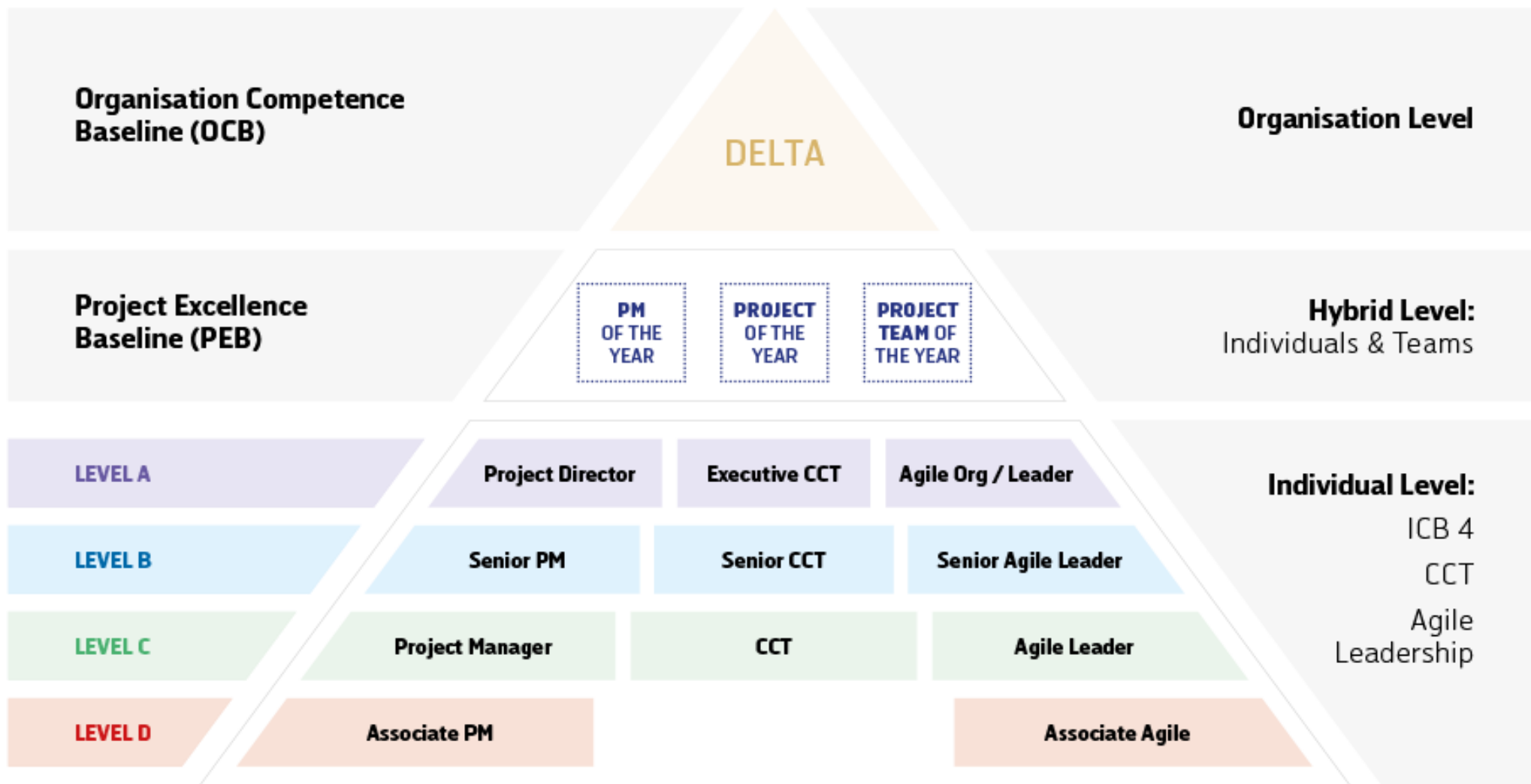
» **formal learning**

» **non-formal learning**

» **informal learning**



RECOGNITION +



Competence Assessment of Knowledge, Skills and Abilities.
Domains of Project, Programme and Portfolio

How to get recognised with IPMA?

RECOGNITION +

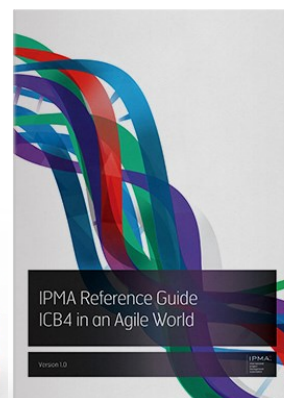
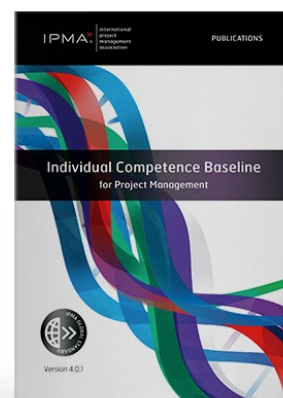
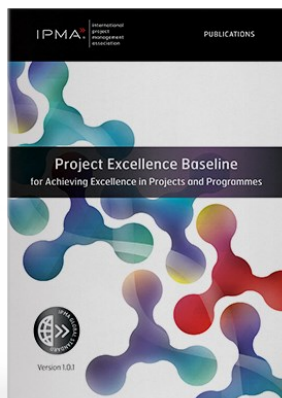
IPMA 4LC Certification

IPMA CCT Certification

IPMA Agile Certification

IPMA Delta Certification

IPMA Global Awards



IPMA®
Global
Individual
Award



IPMA®
Global
Project
Excellence
Award



IPMA®
Global
Research
Awards

IPMA Global Research Awards Lifetime Achievement Award



IPMA Global Research Award Winners 2023



Prof. Young Hoon Kwak
USA
George Washington University, USA

Prof. Giorgio Locatelli
ITALY
Politecnico di Milano, Italy

**TITLE OF THE RESEARCH:
SUSTAINABLE SMART CITY FRAMEWORK FOR THE FUTURE**

**TITLE OF THE RESEARCH:
THE SUCCESSFUL PLANNING AND DELIVERY OF MEGAPROJECTS: A SHORT AND LONG TERM PERSPECTIVE**



PhD student Jianfeng Zhao
CHINA
Northumbria University, UK

Title of the research: Rethinking value for money in Public Private Partnerships: a critique, analysis and model for infrastructure projects

Graduate Research Award Winner 2023



Prof. Anbang Qi
CHINA
Nankai University, China

IPMA Research Achievement Award 2023



Ge Wang
CHINA
Huazhong Agricultural University, China

Title of the research: Megaproject Management: Top Management Team and Governance Ecosystem

IPMA Young Researcher Award winner 2023

What does IPMA offer to improve professional development?



IPMA REG

IPMA PEB Professional

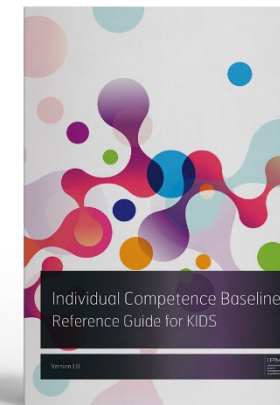
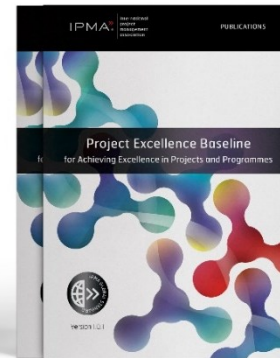
IPMA Kids

IPMA C4D

IPMA» **KIDS**

IPMA» **TEENS**

IPMA» **JUNIOR**



IPMA»
Coaching for
Development

IPMA Education & Training Registration System (IPMA REG)

➤ CPD Records and digital badges for participants

BADGE NAME

ISSUER

DATE ISSUED

DESCRIPTION

CRITERIA

EVIDENCE

STANDARDS

TAGS

INTERNATIONAL PROJECT MANAGEMENT ASSOCIATION
IPMA MEMBER ASSOCIATION
IPMA EXAM PREPARATION COURSE REGISTERED
ATTENDED EXAM PREPARATION COURSE



IPMA international project management association
pma PROJECT MANAGEMENT AUSTRIA member of IPMA
INTERNATIONAL PROJECT MANAGEMENT ASSOCIATION
IPMA MEMBER ASSOCIATION
ATTENDED EDUCATION COURSE

CPD Record & Proof of Participation

John Smith

For attending an education course

CPD rating guide for this activity is: up to 1.5 hours

Competencies covered:

- All project, program and portfolio management competencies defined by ICB4
- Urbach's Primavera P6 Enterprise Project Portfolio Management

IPMA VP PROFESSION DEVELOPMENT IPMA PROFESSION DEVELOPMENT MANAGER IPMA ACTUAL REGISTER

Date and place of issue: Zurich, 2021 Control number: IPMA-MA-T-118/1-1#

my.IPMA





Courses and programmes

Filter courses/programmes

Name of the course/programme:

Location:

Date from:



Date to:



Sort by: Date: descending



Per page: 10



EMEND IPMA Qualification Programme

📍 Cairo, Egypt EG

This Programme is designed to prepare candidates for the IPMA qualification certification... [see details](#)



International Project Management

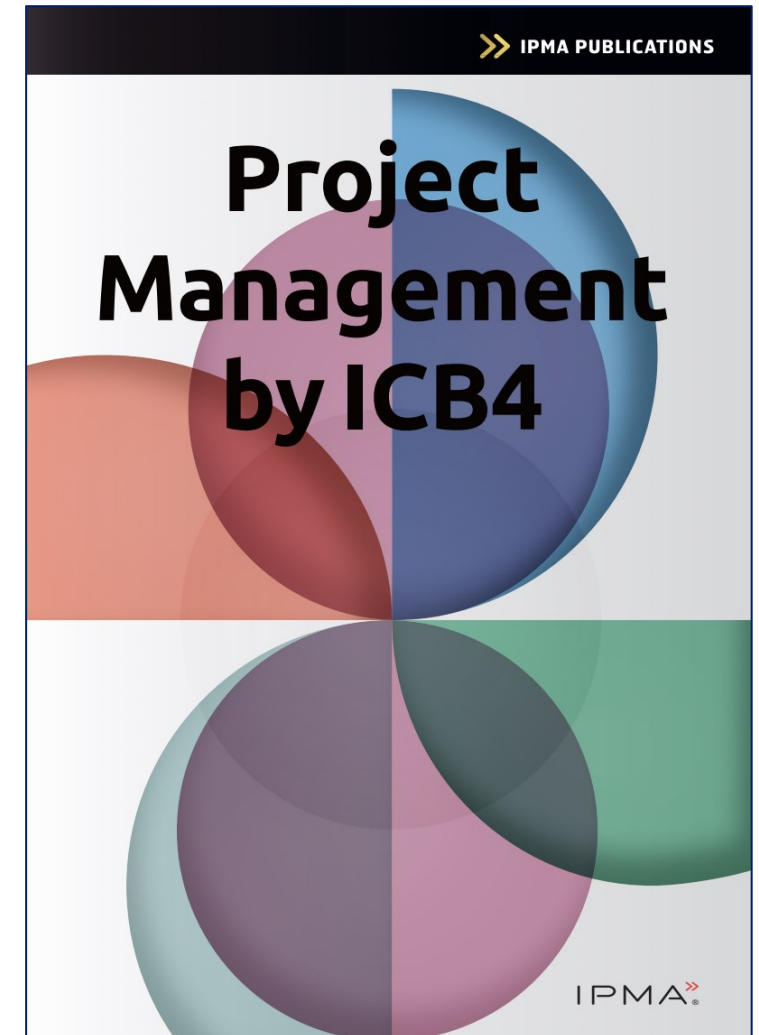
01/09/2022 - 15/01/2024 📍 Vilnius, Lithuania LT

The aim of the IPM programme is to prepare highly qualified professionals and leaders capable of defining and implementing strategical initiatives via projects and programmes in the global context.... [see details](#)

IPMA Education & Training Registration System (IPMA REG)

- IPMA training materials - more than 500 pages of practical guide and PM glossary
- **e-version free of charge for IPMA MA members and REG Partners via my.ipma**

The screenshot shows the my.IPMA website interface. At the top, there is a navigation bar with the my.IPMA logo and several menu items: 'Get recognised', 'Get engaged', 'Improve with IPMA', 'Get involved with IPMA Events', 'About IPMA', 'News', 'Blog', 'IPMA', a search icon, 'Shop', a notification bell, and a hamburger menu. Below this is a secondary navigation bar with links for 'HOME', 'COURSES AND PROGRAMMES', 'EVENTS', 'IPMA MEMBER ASSOCIATIONS', 'REG PARTNERS', 'IPMA YOUNG CREWS', and 'PROJECTS'. A third navigation bar contains 'MY DASHBOARD', 'MY PROFILE', 'MY COURSES AND PROGRAMMES', 'MY CERTIFICATES', 'MY BADGES', 'MY MA', 'MY YC', 'MY LIBRARY' (highlighted with a yellow circle), and 'MY WORKSPACES'. The main content area shows a 'Standards' section with a search bar and a list of standards on the left. The right side displays a grid of publication covers, including 'Project Management by ICB4', 'Designing the Digital Bank of the Future', 'Certified BIO (CBP) Practitioner Courseware', and 'Information Security Management Professional (ISMP) based on ISO 27001 Courseware'. An orange arrow points from the 'MY LIBRARY' link to the 'Project Management by ICB4' cover.



IPMA events



IPMA SIG
ARTIFICIAL
INTELLIGENCE


WEBINAR

Leveraging AI for Enhanced Project Management: An Introduction



Aco Momčilović

 FEB 20
TUESDAY

 8:00^{AM} New York
2:00^{PM} Amsterdam
9:00^{PM} Beijing

<https://sig.ipma.world/>

IPMA[®]

12th IPMA Research Conference

"Project Management In The Age Of Artificial Intelligence"



BUY YOUR TICKETS TODAY!

Attendees will experience 4 Keynotes, 25+ presentations,
networking on global scale and an excursion to D.C.!

April 19-21 2024
College Park, Maryland, USA

ipma-research-conference.world

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USA



PROJECT MANAGEMENT
CENTER FOR EXCELLENCE

Cape Town
2024

IPMA[®]
33rd World
Congress

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SOUTH AFRICA
international
project
management
association

PEOPLE
PURPOSE
PERFORMANCE

HOPE

PROJECT
PROGRAMME
PORTFOLIO

The 33rd IPMA World Congress

Read more:
hope.capetown

28.-29.11.2024
CAPE TOWN, SOUTH AFRICA



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Thank you!

mladen@ipma.world



www.ipma.world