



Building Bridges Worldwide Between People and Competences

**We Are IPMA: An International Network for Project Professionals,
Moving Forward to Achieve Business Results.**

IPMA®
international
project
management
association



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Who Benefits From IPMA?

- » Professional Project Managers
- » Project Management Office (PMO) Managers
- » PM Educators
- » PM Trainers
- » PM Certificants
- » Project Management Consultants
- » Executives and Officials
- » Students
- » Recruiters and Human Relations professionals
- » ... and you!

What Do They Benefit From?

- » IPMA ICB® (in multiple languages)
- » IPMA 4-L-C
- » Advanced Certifications, with Professional Assessment
- » Project Excellence and Research Awards
- » Organizational PM Maturity Assessment and Certification
- » The IPMA World Congress
- » IPMA Festival of Knowledge
- » Young Crew Events and Awards
- » Training Assistance Programme
- » ... and of course, the IPMA website, www.ipma.ch

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2013-14 IPMA Executive Board

IPMA is a Federation of over 55 Member Associations (MAs). Our MAs develop project management competencies in their geographic areas of influence, interacting with thousands of practitioners and developing relationships with corporations, government agencies, universities and colleges, as well as training organizations and consulting companies.

IPMA Growing, Moving Forward

IPMA has spread from Europe to Asia, Africa, the Middle East, Australia, and North and South America. The demand for our products and services and the number of our Member Associations is growing. Through IPMA, project management practitioners from all cultures and all parts of the world can network, share ideas, and move our practice and our stakeholders forward through effective collaboration and cooperation.



Our Vision: IPMA is recognized throughout the world as its leading authority on competent project, programme and portfolio management (PPPM). Through our efforts, PM best practice is widely known and appropriately applied at all levels of both public and private sector organizations.

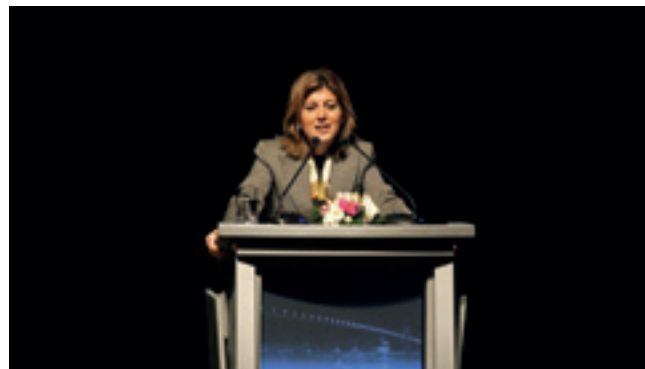


IPMA History: IPMA is the World's first project management association, founded in 1965. A federation of National PM associations, we work together to advance our profession's achievements in project and business success. Evidence of our strategic vision, our prior name was INTERNET, which we changed to IPMA, International Project Management Association, in the early 1970s.



How We Run IPMA. IPMA is member-driven, and volunteer-staffed. Our IPMA boards and Member Associations are filled with experienced project management practitioners. As a geographically-distributed organization, we collaborate globally on an ongoing basis, holding board and council meetings regularly around the World.

See more: www.ipma.ch/about/





» Moving Nations Forward

IPMA is an international umbrella organization, a federation of over 55 Member Associations from all over the world. Our council of IPMA Member Associations (MAs) is the ultimate governing body of IPMA, with IPMA serving as a gathering point for nations. MAs are the prime contacts for all those interested in effective project management practices, in your country.

Our audience includes professional project managers, managers and executives, key project stakeholders, educators, trainers, consultants, and other product or service providers. And what is your benefit? More successful projects, programmes, and business initiatives, based on the competences that IPMA uniquely emphasizes and supports.



» IPMA Member Associations advance our discipline, certify a range of practitioner roles, celebrate Project Excellence with our Awards programme, and provide information about industry trends. Representing a wide variety of application areas, our Member Associations play a crucial role in the development of our profession.

» Individual Memberships are for those in nations that do not yet have an IPMA Member Association (MA). You can either join a nearby Member Association, begin your own IPMA Member Association, or join IPMA as an Individual Member.

» Honorary Fellows: Successful not-for-profit organisations depend on dedicated volunteers. IPMA honors these practitioners who have helped form the foundation of project management practice throughout the World. Please join us in celebrating our IPMA Honorary Fellows.

Are you interested in starting a Member Association in your country? Contact our Secretariat, who may be able to connect you with other interested individuals in your nation.

See more: www.ipma.ch/membership/



IPMA[®]
International
Project
Excellence
Award



Winning the Award was an exceptional experience we shared with our customer and was a further confirmation that long service agreements are the right basis for strong partnership, innovation, performance and success.



**Mr. Michele Filidoro, GE Oil & Gas,
Award Winner 2011**

» Moving Projects Forward

The IPMA International Project Excellence Award is annually awarded to the most successful project teams in the world. The Award identifies examples of excellent project management and acknowledges innovative projects. The assessment process is based on the IPMA Project Excellence Model.

The Award was presented for the first time at the IPMA World Congress in Berlin in 2002. Since then the strongest projects and programmes from a dozen countries have received recognition for their Project Excellence. Are your projects excellent?



Project Excellence is a system of project awards, and also serves as a benchmark for improving project work. All award applicants receive an individual, detailed written benchmark report from a team of qualified and experienced project experts in leading positions.



Individual Awards recognise one fact: Successful projects require successful people. In support of this assertion, in addition to honoring each year's wealth of Project Excellence candidates, IPMA honors individuals in several key categories. These categories help IPMA to Move Winners Forward.



Success Stories: IPMA Awards have many success stories to tell, but some are only shared between the winners and their suppliers' vendors and partners. Why? Because the factors that IPMA recognises are viewed as competitive advantage. Has your Project Success story been shared yet?

Special Benefits For Award Finalists

Prestige: The IPMA International Project Excellence Award offers a considerable gain of prestige. Award Finalists, Prize Winners and Award Winners are published and the logo of the IPMA International Project Excellence Award is available for company documents and publications.

Exchange experience: All Award Finalists are invited to exchange their experience of Project Excellence at the annual IPMA World Congress. They are also invited to join the IPMA Award Winners Club, an exclusive group for Award Finalists and the IPMA Award Management Board and Lead Assessors.

Leading project teams: This is an outstanding opportunity to show your status as a leading project team and to exchange professional experience with other winners. This often leads to even better project results in the future.

IPMA World Congress: The IPMA World Congress documents and other publications provide further opportunities to demonstrate the excellent Project achievement of the team and the responsible organisation.

See more: www.ipma.ch/awards/



»» Moving PM Competence Forward

The IPMA four level certification (4-L-C) programme is world leading and professionally demanding for project management practitioners.

By the end of 2011 there were more than 150,000 IPMA certificants worldwide, over a third of them Advanced, Competence-based, professionally-assessed certifications

These certificants include those achieving:


- »» IPMA Level A® (Certified Projects Director);
- »» IPMA Level B® (Certified Senior Project Manager);
- »» IPMA Level C® (Certified Project Manager);
- »» IPMA Level D® (Certified Project Management Associate);
- »» IPMA PMC® Certified Project Management Consultant
- »» IPMA PPMC® Certified Programme and Portfolio Management Consultant


These certificates are noteworthy, as the demand from executives, strategic leaders, managers and stakeholders spreads globally for individuals with demonstrated Project, Programme and Portfolio Management competence .


Our role-based suite of certifications in the IPMA's 4-L-C, Four-Level Certification system, plus other unique certifications for consultants, and for organisations, are available exclusively through our IPMA Member Associations.


Does your organisation demonstrate the PM Competence Difference? Do you?


Highlighting Certification Solutions

 Understanding Competence: Today, more than ever, everyone is demanding improved results from their project, programme, and portfolio initiatives. IPMA helps a wide range of practitioner roles to explore essential knowledge foundations, then expand beyond knowledge, to achieve PM competence, and project results.

 Certify Individuals: PM competence and certification have become key driving forces for individuals. The International Project Management Association's (IPMA) Four-Level-Certification System (4-L-C) addresses this need by providing a consistent system for the assessment and recognition of PM competence.

 Certify Consultants: Competent PM consultants help organisations to initiate, plan, execute and evaluate projects, programmes and portfolios. IPMA Member Associations offer assessment of the needed competences of PM consultants, providing global recognition of PM consultancy competence.

 Certify Organisations: To complement individual certifications, IPMA Delta (see facing page) also helps you evaluate your organisational project and programme maturity and performance. IPMA Delta is an organizational maturity certification, while identifying actions needed to achieve better business results.

 Certification Success Stories: Are your certified Project and Programme Managers part of your success story? Of your competitive advantage? They should be! IPMA Member Associations certify professionals in their end-to-end competence in their actual roles. At our website, you can read the testimonials and success stories.

See more: www.ipma.ch/certification/



» Moving Organisations Forward

Certify Organisations with IPMA Delta®

You certify your project management practitioners, to encourage their continual improvement in competences and results, and to recognise their achievements. You submit—and win, for your most-successful project, in the IPMA Project Excellence Awards. This is the highest recognition in the project and programme world today; how could you possibly improve upon those two steps?

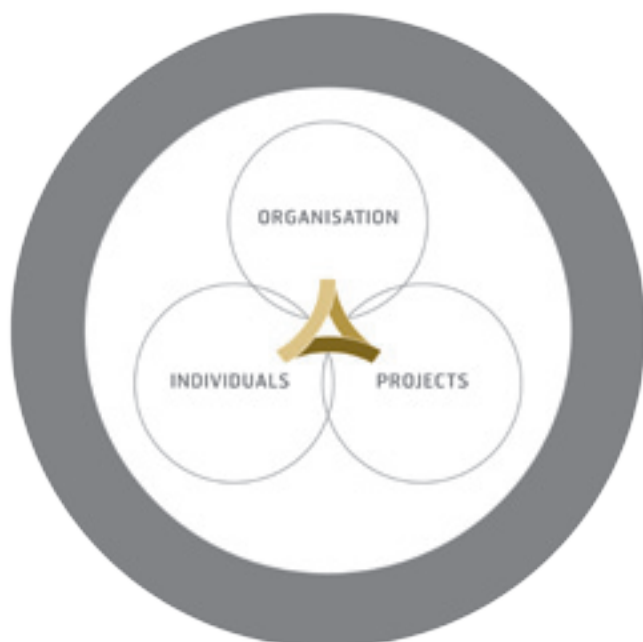
Our Answer is IPMA Delta

- » IPMA Delta is the most comprehensive project management assessment for the entire organisation: 360 ° PERSPECTIVE – 100% INDEPENDENT – ONE STEP FURTHER.
- » IPMA Delta offers organisations a decisive advantage. This Delta Effect opens up a new dimension through which organisations can increase their competitive edge. It adds measurable value and positive change.
- » For the first time, the entire organisation (O) – including individuals (I) and projects (P) – can be certified for organisational project management competence.
- » The model used for IPMA Delta assessments consists of three modules based on leading project management standards: IPMA Competence Baseline, IPMA Project Excellence Model and ISO 21500.

IPMA Delta assesses the current status of your organisational project management competence and the delta to a self-determined competence class (IPMA Delta competence classes 1-5). This delta points the way for the organisation to move to the next dimension of organisational project management competence.

This assessment is offered by the world leader, the independent and neutral project management organisation, IPMA. The investment in time, internal resources and cost remains surprisingly low throughout the entire process.

Use the Delta Effect to boost the success of your project management.





» Moving People Forward


The Education and Training Board (E&T Board) addresses the complex relationships between education, training and advancement in professional project management. The E&T Board coordinates the relevance and quality of IPMA's distinctive training resources for use by students and professionals.


The goal of IPMA Education and Training is to support use of IPMA ICB®, the IPMA Competence Baseline (our framework for relevant learning), to assist our Member Associations and their stakeholders to improve project and programme learning, and improve organisation results.


See more: www.ipma.ch/education/




Primary E & T Products and Services

 Training Aid Programmes offer training courses on project management either at an introductory level or oriented towards project management certification. Benefits: Project professionals gain new insights to the benefits of pm competence, and a support system to help create a new IPMA Member Association for a nation.

 Recommended Literature: Explores opportunities for expanding project and programme management competencies. Identifies, by nation, PM publications preferred by our Member Associations. Lists competence areas at a level of detail needed to develop courses, and assist certification candidates.

 The IPMA Advanced Courses expand project and programme management competences. Share experiences, improve methods, or polish your behavioural skills. Benefits: Move beyond basic knowledge, in a collaborative environment of experienced peers and practitioners, working with leading experts in each advanced topic.

 IPMA Registration offers IPMA Member Associations a way to engage relevant Educational and Training organizations. Providers register their IPMA-related training programmes and courses, improving visibility to organisations desiring competence improvement in project management.

In addition to the above, IPMA Education & Training is involved with many other initiatives, including our Cooperation Programme. In this programme, IPMA works with relevant Project Management-oriented organizations, including Universities, helping them to address the learning opportunities documented in the IPMA Competence Baseline.







» Moving PM Knowledge Forward

Research is an essential aspect of any profession and the role of IPMA's Research Management Board (RMB) is to provide the link between the research community and IPMA members. RMB achieves this overall objective by participating in a variety of research oriented events such as specialist conferences, through promoting our Festivals of Knowledge and by organising Expert Research Seminars and Workshops. We recognise research excellence through a programme of Research Awards and encourage researchers by providing prizes for research papers at conferences.



IPMA Research Activities

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Research Awards: IPMA recognises excellence in project management research by young researchers (under 35 years of age), established researchers, and teams. We also award outstanding researchers of international repute for life-time achievement. The IPMA Research Awards promote excellence in the Research community.
- 
IPMA Family Social Network: The IPMA Family is distributed around the world, so we collaborate with a distributed network. We capture viable community practices and experiments, and improve collaboration and co-creation. The site serves as a map to valuable knowledge in social and business networks wherever they are found.
- 
IPMA Festivals of Knowledge: These events bring stakeholders together to brainstorm hot topics, capture and publish latest outputs of current research. The format is flexible but is oriented towards interaction. Often held as a 2 day research seminar that serves as the centerpiece of a regional cluster of events.
- 
RMB Workshops: RMB conducts workshops and assists local event planners to bring expert talent to the nations of the world. With these events we follow the logic that once an expert travels to a particular geography it is smart to create a tour within that country to more remote areas to offer local workshops.

See more: www.ipma.ch/research/





» Moving You Forward


IPMA Resources helps to explore the additional knowledge, skills, and competence improvement options that are available to IPMA members and friends. The topics are of interest to PM practitioners, researchers, educators, executives and managers, government officials, consultants, and trainers.




Highlighting Key Resource Areas

 Events provides a list of selected current events of interest to Project, Programme and Portfolio Managers and Projects Directors, to IPMA Member Associations and our members.

 News offers relevant IPMA, Member Association, and PM-related news, press releases, achievements, success stories, and other information of interest; we focus upon news that is of greatest interest to IPMA members.

 Blogs and Commentary provides current commentary from members of IPMA's Boards, and from leaders of our Member Associations. Explore the thinking and actions of our profession's thought leaders.

 Media includes Articles and Papers from Member Associations, IPMA leaders, and other skilled writers serving our profession. Media is rich with other resources, including books, webinars, podcasts, and publications.

Find Out More About the World of PM

Go to the IPMA website to see our PPPM (project, programme and portfolio management) thought leaders' latest insights in the World of Project Management:

www.ipma.ch/resources/



IPMA®
Young Crew

» IPMA Young Crew

The premier global network for young professionals enthusiastic about project management.

Young Crew is a key component of IPMA's growth and development of the leaders of tomorrow. We are the premier global network for young professionals enthusiastic about project management, a platform for young project management professionals and students up to the age of 35.

JOINING THE IPMA YC
IS THE BEST CAREER MOVE
A YOUNG PROJECT
MANAGER CAN TAKE.



Members of IPMA's Young Crew have:

- » Integration into an international network of young project managers
- » Chance to further development of your own ideas
- » Direct contact with representatives from the industry and other sectors
- » Dialogue with experienced project managers
- » Exchange of experiences
- » Access to specific information in the area of project management
- » Access to Young Crew events at reduced prices
- » Sharing and obtaining knowledge
- » Support thesis of scientific research in the area of project management
- » Lots of fun!

What can we offer you:

- » Global Young Crew Workshop
- » Young Project Manager Award
- » The Project Management Championship
- » Global eCollaboration Competition - GeCCo
- » The creACTivity workshops
- » Coaching for Development
- » And many other international events and networks

See more: www.ipma.ch/young-crew



Join an IPMA Member Association Near You

Australia	Denmark	Kazakhstan	Russia
Austria	Egypt	Kosovo	Serbia
Azerbaijan	Estonia	Latvia	Slovakia
Bosnia and Herzegovina	Finland	Lithuania	Slovenia
Brazil	France	Mexico	South African Republic
Bulgaria	Germany	Nepal	Spain
Canada	Greece	Netherlands	Sweden
Chile	Guatemala	Nigeria	Switzerland
China P.R	Hungary	Norway	Taiwan-China
Colombia	Iceland	Panama	Turkey
Costa Rica	India	Peru	Ukraine
Croatia	Iran	Poland	United Kingdom
Cyprus	Ireland	Portugal	USA
Czech Republic	Italy	Romania	