NewsLetter



second quarter | 2014

IPMA-INSIM 2nd International Conference on Project Management took place in Algiers/Algeria on 31 May 2014

Together with its Algerian Partner INSIM (Institut International de Management) based in Algiers, IPMA attended the 2nd international project management conference that took place on 31st of May in Algeria's capital. VP Education and Training Jesus Martinez Almela, VP Certification Nuno Ponces de Carvalho and Executive Director Amin Saidoun were invited as keynote speakers.

The conference with around 100 attendees had three objectives:

- 1. Underline the progress of activities and milestones achieved since last conference in April 2013. Here we can mention the organisation of three train-the-trainer sessions on project management for Algerian managers/ consultants and professors with the support of our French association SMAP; fine-tuning a PM curricula for INSIM, eight Algerian candidates for the IPMA level D examination waiting for the results and attracting key stakeholders to be involved in the creation of a future Algerian sustainable PM association, which could apply for IPMA membership
- 2. Raise further awareness among Algerian practitioners, private companies, universities and government representatives on the strategic importance of Project Management as a successful change driver in a country that is undergoing a profound political, economic and social change.



 Encourage stakeholders to prepare for the creation of an Algerian Association on project Management by the end of 2014.

The lively debate following the half-day of presentations was moderated by the well-known Algerian journalist Ahmed Lahri and press coverage of the event was assured in two major local daily newspapers. Keynote speakers Professor Lamiri, associate of INSIM and Executive Director Farouk Moukah

promised to attend IPMA Congress 2014 in Rotterdam to make a contribution in the academic stream on PM in Algeria (Innovation through dialogue in the Algerian Administration) and become even further familiar with the IPMA world.

The next step is to further mentor the creation of a PM association and make it fit for IPMA application, in-challah!

Amin Saidoun IPMA Executive Director

"Emirati Project Management Academy" (EPMA) in Abu Dhabi and "Saudi Council of Engineers" (SCE) in Saudi Arabia moving closer to IPMA

Abu Dhabi:



Mohammed El Hammadi

A meeting took place in Abu Dhabi between Honorary Chairman of EPMA (Emirati Project Management Academy) Mohammed El Hammadi who is also the CEO of ENEC (Emirati Nuclear Energy Corporation, www.enec.gov.ae) and IPMA Executive Director Amin Saidoun, to discuss the progress made by the Emirati Association since April 2013 when EPMA and IPMA met in Abu Dhabi.

The Chairman explains that since the formal registration of the association in September 2013, Abu Dhabi based EPMA can offer a good future platform for IPMA to Dubai, Sharjah, Ajman, Umm al-Qaiwain, Ras al-Khaimah and Fujairah. He explains that since ENEC awarded the Prime Contract for the UAE civil nuclear energy program to a consortium led by the Korean Electric Power Corporation (KEPCO) — one of the world leaders in safety, plant reliability and efficiency, the need for certified project managers is increasing in the Emirates.

Underlining the need for PM training in Abu Dhabi, he asks IPMA to support EPMA in providing training material and sharing experience for PM at schools. This shows the increasing awareness EPMA has regarding the strategic importance of PM for its country.

The risk-management seminar performed by VP membership David Hudson in April 2014 in Abu Dhabi and his meetings with Mohammed Al Shehhi, Executive Director of EPMA made sure that EPMA gets a better understanding of IPMA. « It is time for the association to recruit more permanent staff to become more effective and sustainable » explains EPMA's executive director. He adds: « Our clear intention is to apply for IPMA membership as soon as we are ready » and « I will attend IPMA Congress 2014 in Rotterdam ».

« To keep the momentum ongoing, mentoring and understanding of the local cultural context and mastering adequate behavioural competences is critical to assure a promising and sustainable application of EPMA to IPMA federation » underlines Amin Saidoun.

Saudi-Arabia

Moving forward in the region, a meeting took place between the Saudi Council of Engineers Department on Project Management (www.saudieng.sa) representatives in Dubai and IPMA. Saudi Council of Engineers is a scientific professional body that promotes the engineering profession and does whatever necessary to develop and upgrade its standards and those practicing it, including Project Management. The Saudi Council of Engineers today

has around 168.000 members across all sectors of the economy. The main responsibilities of the Council are setting criteria and standards of practicing and developing the profession including licensure terms and conditions; prescribing necessary rules, regulations, and examinations for obtaining professional degrees; preparation and publication of studies and researches; organization of courses, conferences, and symposia relating to the profession

The objective of the meeting was:

- Prepare signing an MoU between
 Project Management Department/
 Chapter of SCE and IPMA to increase
 IPMA's presence in the region and
 strive for the creation of a Saudi PM
 association
- 2. Explain the concept of the IPMA
 Project Excellence Award 2015 and
 encourage Saudi companies to apply
- 3. Attract SCE representatives to IPMA Congress 2014 in Rotterdam, both as sponsors and delegates
- 4. Participate at SCE events: in this context the Executive Director was invited as speaker to SCE annual conference on project management which will take place beginning December 2014

Maa salama and keep IPMA moving forward! Amin Saidoun IPMA Executive Director



Chile report: Future challenges in Project Management

An international seminar «Current challenges and future of project Management« was held in Santiago, Chile on 7th May 2014, under LACC programme FY2014. Prof Mladen Radujković, IPMA President; Dr Jesus Martinez Almela, Vice President E\$T and YC; David Hudson, Vice President Membership; Roy William, Deputy LATNET director and Vice President of IPMA Panama (APGP) and Sandra MišiĐ. Assistant to the IPMA President and the Executive Director participated on behalf of IPMA. The seminar was organized by CCDP (Chilean IPMA MA), in cooperation with Engineering Faculty of Universidad Católica de Chile, and LATNET, and lead by Prof. Alfredo Serpell, President of IPMA Chile. The seminar addressed issues of high relevance and impact on the direction of Projects, showing the audience the latest developments in this discipline and current and future challenges from the perspective of IPMA. 73 persons attended: all international specialists. They shared experiences and knowledge. Also strategies for both future development of the Project Management and for developing professionals working in this discipline were presented.

Main speakers on the conference were members of IPMA Executive Board and representative from LATNET Directorate, our IPMA network of National Association in Latin Americas composed by: Mexico, Guatemala, Costa Rica, Panama, Dominican Republic, Colombia, Peru, Chile and Spain. Discussion after the conference replied to some important questions about risk management and the future of Project Management.

On the picture: International seminar attendees, May 2014 Santiago (Chile)





On the picture (from left to right): Mrs. Renee Ivin, Minister Counsellor, Prof Mladen Radujkovic ´, IPMA President; Mrs. Nives Mlenica, Croatian Ambassador in Santiago for Bolivia, Ecuador and Republic of Peru; Sandra Mišic ´, Assistant to the IPMA President and the Executive Director; Mrs. Iva Pletzikos, First Secretariat.

Jesus Martinez Almela pointed: »This year the Tour IPMA started in Chile, in the frame of the annual programme reinforcing the cooperation the IPMA MA's in the Region. This is an example of the commitment of the younger MA's created under the LACC Programme. Our association in Chile is growing and is consolidated, relying on an active and very participative YC. The association obtains new members from different sectors of the national economy and consolidating likewise its CB looking at the Validation and its application as FMA (Full Membership Application)«.

On 6th May 2013 Professor Radujković attended an IPMA event which gathered important Chilean entrepreneurs with Croatian roots. The next day Prof Radujković took the occasion to meet the Croatian Embassy. This meeting was held with Mrs. Nives Mlenica, Croatian Ambassador in Santiago for Bolivia, Ecuador and Republic of Peru, Mrs. Iva Pletzikos, First Secretariat, Mrs. Renee Ivin, Minister Counsellor. Aim of the meeting was to present IPMA as leading organization for project management and give recommendations for future collaboration. Professor Radujković pointed: » One of the most important tasks for Embassy is to connect two

countries and all ideas and business of those countries. IPMA has the same task. This parallel creates synergy of work and performance between IPMA and Embassies in different countries.»

Sandra Mišić, MA

About the author

Sandra Mišić, M.A. is a member of IPMA Young Crew and board member for Marketing and PR of Young Crew Croatia. She was born in 1987, graduated Faculty of Economics and Business Zagreb from the University of Zagreb in February 2012. During her studies she worked for Procter & Gamble d.o.o. After graduation, she started to work for IPMA as Assistant to the IPMA President & Executive Director. She is a young research attending PhD on Faculty of Economics and Business. As a board member of Young Crew Croatia, Sandra is part of various projects on national and international level. She is also team member of Young Crew Newsletter. Questions are welcome via sandra.misic@ipma.ch

30 years anniversary — The Project Management Association of Iceland

The Project Management Association of Iceland (PMAI) celebrated its 30th anniversary on May 23rd by hosting a jubilee event and issuing a summary of the association's history.

The event took place exactly 30 years after several young enthusiasts originally started the association. At the event, the PMAI 's anniversary summary was presented along with seven interviews on YouTube with individuals

that have contributed substantial work to the association. After listening to five inspiring lectures, about different aspects of project management, a reception took place with refreshments and live music. The event was attended by many distinguished guests, including the group of young enthusiasts who originally started the PMAI in 1984.

Laufey Ása Bjarnadóttir PMAI







"Stakeholder management – or how do I get, what I want?"

Two-days-workshop of pma young crew gave answers to this and other interesting topics

According to this year's motto: "taking the next steps" the highlight of pma young crew's activities in 2014 was a workshop on the 23rd and 24th of May in Vienna. 21 participants from 5 European countries focused on communication and conflict management and were supported by renowned trainers and international project management experts.

On the first day, Stephanie Gasche, management consultant at bor!sgloger consulting, explained agile methods and also demonstrated the importance of constant communication and honest feedback. In the following discussion previous situations of conflicts and their solutions were described so participants get some ideas how to avoid crises or solve them in the future.

The second workshop was full of energy, and so was the trainer. Jenny Simanowitz, CEO and owner of happybusiness, taught participants how to communicate properly. After lunch Estuardo Calderón Scheel, consultant at Drucker Worldwide, and Fabricio Rodríguez, freelance research fellow at

the Arnold-Bergstraesser-Institute for social research, answered the question "how do I get, what I want?", which is a necessary question to win stakeholders for projects. Based on a real project of IPMA young crew they demonstrated how stakeholder management is important for success in project management.

Finally conflict management was once again topic of the pma young crew workshop. Elisabeth Holoubek, managing partner of ATIM ONE project management and Peter Birnstingl, self-employed executive consultant and trainer of PROJEKTschmiede consulting & training e.U., showed pma young crew within role plays how to become a mediator instead

of being part of the conflict.

If you are interested: the next opportunity to meet the pma young crew is on the 24th of June at our get2gether or at the third pma quarterly on Monday, 21st of July 2014 in Vienna at which occasion Johannes Soulos, chairman of pma young crew will speak about agile methods in project management. For registration apply

More information about **pma** young crew: http://www.p-m-a.at/ pmayoungcrew.html

Sandra Schabhüttl on behalf of pma Austria

As you can see the two-days-workshop had a really dense agenda, but there was also enough time for networking in the "after-workshopnetworking-sessions"



Not only a picture, but also a handshake has got more meaning than 1000 words. This is what participants of pma young crew workshop 2014 learned in a cosy atmosphere.





IPMA at IACCM Europe forum 2014 on 17-18 June in Copenhagen

In the framework of the collaboration agreement IPMA has with the International Association of Contract and Commercial Managers (IACCM), IPMA attended the European Forum 2014 of IACCM that took place from 17 to 18 June 2014 in Copenhagen. The objective was threefold:

- 1. Renew the co-operation agreement between the two partner organisations and identify new cooperation areas,
- 2. Increase IPMA visibility among global organisations that attended the forum
- 3. Increase the awareness on the importance of project management for commercial and contract managers.

In all the three areas progress was made. An updated agreement will soon be signed, putting forward the idea that commercial and contract managers could broaden their knowledge in project management to have a more holistic approach to their area of competence. In the mean time, project managers need a better understanding of contract management in their day-to-daybusiness. Among the topics covered by the conference were « Maximising value from contract management », « Defining best practice models of contract management » and « Contract negotiations methods ».

Thanks to this event, IPMA was able to increase its networking basis and promote IPMA 2014 Congress in Rotterdam where IACCM president will deliver a speech on the contract and commercial manager profession. The forum of IACCM was also the occasion to raise awareness amona contract managers about the possibility to develop and certify their project management competences following the IPMA Competence Baseline and discuss the possibility to have a project management track on their annual forum in the future.

Amin Saidoun, IPMA Executive Director



Education & Training AC Programme: Valencia Sounding Board

After the Toronto Council of Delegates approved the AC (Accreditation Centre) Programme, activities started with a E&T board meeting in which the road map ahead and main activities were set according the approved plan.

Now the E&T-AC initiative wants IPMA MA's to increase their support for the PP&PM education, training and further competence development in the context of the organisations and within the organisations.

IPMA intends to set up a programme for defining, piloting and realising this support through 12 pilots in different MA's in all the Regions worldwide. The first phase of the programme will start this year 2014 and aims to demonstrate the feasibility of this programme and define the projects planned.

The **goals** and intended **effects** of the programme are:

- To use the IPMA Baselines (ICB, ICBC, OCB, PEB and future baselines as well) as support for educating, training and further competence development which includes their worldwide exposure to the PP\$PM training providers;
- 2. To propagate the usage of the IPMA Registration System and expand it maybe with an IPMA Accreditation/Authorization System for professionals and organizations specialized in Education and Training;
- 235

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- 3. To ensure a clear differentiation between the support for the PP\$PM education, training and further competence development and the other IPMA services (certification, research, awards, etc.)
- 4. To increase the IPMA visibility worldwide.

In April and May, the main activity was to identify and confirm the Programme Team composition as a global programme team which will act as a sounding board supporting the overall programme together with the E&T board. It was considered important to identify and study voices of the different sensibilities and interests of the stakeholders and gather knowledge of similar systems that are working successfully in APM, GPM, AIPM, IPMA Poland and LATNET as well.

E\(\)T AC-Programme Sounding board is finally composed as follows:

- Wilhelm Mikulascheck from GPM, Germany
- Liz Wilson from APM, UK
- Steve Millner from AIPM, Australia
- Tomasz LeÐniowski from IPMA Poland
- José E. Reyes as LATNET representative for 10 MA's on LACC
- Tikajit Rai from PMAN, Nepal
- Seppo Halminen ILL Vice President from Finland, and for future global E\$T organisations
- Louis Klein from Systemic Group Berlin,
- Michael Gessler (University of Bremen), former IPMA ToT project (2008).

During 2 intense days (Valencia, Spain, 17th 18th June) a lot of information was exchanged and intense discussions took place about contents and deliverables, sharing the rich experience of the systems in use in GPM, APM and other MA's. Looking also for needs and sensibilities of smaller and medium sized MA's, emphatically in the cultural differences and regional needs in E&T. Also looking for the value that we must provide to the stakeholders involved in E&T, locally and globally.

We continue advancing in the definition of the deliverable s for the kick-off of



the MA's pilot projects next autumn. This is another example of narrow collaboration between MA's with major experience and history and the rest of the smallest Associations, with less experience and history. I would like to thank you, Sounding Board members and E&T board members for your commitment and professionalism looking for a better training and education service in IPMA.

Moving IPMA E\$T fast forward!

Jesús Martínez-Almela, Vice President for EÉT



Pilot for new APM qualifications begins

Four brand new APM qualifications have now been developed and a pilot study will be underway shortly.

The new qualifications are at levels C. B and A of the **IPMA's Four-Level Certification system** (4-L-C) and are designed to provide senior project professionals with the opportunity to demonstrate their experience and competence.

"These new qualifications will provide support for experienced project professionals looking to develop and demonstrate their high levels of competence and ability," said Liz Wilson, head of professional standards and knowledge at APM. "Our collaborative approach to developing these qualifications means that they meet the needs and demands of today's evolving project management profession."

The pilot study will run until December 2014 and will allow for final fine-tuning of the qualifications, ready for the first candidates to register from 5th January 2015. The new qualifications are called:

- The APM Project Practitioner Qualification (IPMA Level C)
- The APM Project Leadership Qualification (IPMA Level B)
- The APM Programme Strategy Qualification (IPMA Level A)
- The APM Portfolio Strategy Qualification (IPMA Level A)

They have been aligned with the refreshed APM Competence Framework, which will be available later this year. Candidates will be expected to demonstrate their competence through a range of assessments, including interviews, portfolio assessment and case study examinations.

For an idea of what is involved, you can view a sample unit from The APM **Project Practitioner Qualification.**

If you are interested in the new qualifications, either on a personal level or on behalf of your organisation and would like to be the first to hear of the latest developments, please register



This is a major milestone in the **refresh** of APM qualifications, which has already seen the **Introductory Certificate: The APM Project** Fundamentals Qualification and **APMP: The APM Project Management Qualification** (including the tailored route for registered **PRINCE2® Practitioners) refreshed** and available to candidates.

View further details of the refresh **programme** to date, including the timetable for the pilot study.

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Amy Reid APM Marketing Assistant

Echoes from latin american & caribbean programme and latnet® network

6 years ago in Istanbul (CoD March 2008) the TAP-Training Aid Project started what successively turned into IPMAs Programme for Latin America and Caribbean Countries (LACC). In five years, IPMA® had created, admitted and validated 9 new Member Associations (MAs) and its respective Certification Bodies (CBs)—Mexico, Guatemala, Costa Rica, Panama, Colombia, Peru, Chile, Dominican Republic and Argentina (Argentina's application is expected in September 2014 in Rotterdam). In May 2014, 5 other projects of future MAs are in process—Nicaragua, Bolivia, Ecuador, Uruguay and Paraguay.

This represents a market of over 500 million people sharing the language and NCB in Spanish and another 200 million people with a language and similar National Competence Baseline (NCB): the Portuguese language. A market of 700 million people, that despite the world context of turbulences, instability and crisis, continues to grow in absolute terms—executing projects and demanding greater quantity and quality of PPP managers.

The final objective of the programme is to ensure the sustainability of the growth of IPMAs MAs in the whole LACC area. By 2015, we want to consolidate IPMAs presence in the American continent and have 15 MAs, 5.000+ members and 7.000+ certificates.

Also in 2015, IPMAs first World Congress in the America's will take place in Panama, with the cooperation of IPMAs network of National Associations in Latin America (IPMA LATNET). The event will coincide with the 50th anniversary of IPMAs foundation and the centenary of the opening the Panama Canal.

LATNET supports the LACC Programme activities through 5-7 "Missions" per

year. These are a set of journeys of 4 to 5 weeks each across 6 to 8 countries per trip. Per Mission a series of intense activities of promotion, visibility, support and training are organized with existing MAs or those in the creation phase. The most representative of these events and those of major impact for IPMA® worldwide are summarized below for the period of January-June 2014.

LATNET network status

LATNET was officially constituted in Panama City in May 2013 with representatives from the eight IPMA MAs in the region including the Spanish Association which officially part of the IPMA LATNET®.

LATNET, PPMO, Jesus Martinez Almela IPMA VP and the sponsor of PPMO, cope with a huge Region with over 20 countries. The region is directed by Jose E. Reyes (Panama) as LATNET Director and LACC deputy Programme Manager, Northern Area: Victor Ortega (Mexico), Central Area: Yuri Kogan (Costa Rica), Southern Area: German Gallardo (Peru) and Mediterranean Area: Salvador Capuz (Spain). Each Area manager is responsible for the progress and results for the assigned MAs and potential new MAs. The results are part of the projects and whole programme documentation and will be properly followed up by the LATNET area board of directors during their three annual meetings—two taking the occasion of CoD venues and another during one of the Regional events under IPMA LACC Tour. LATNET Directorate in its March meeting in Toronto admitted members of the Mediterranean Area the MAs of Portugal and Italy.

An important milestone was reached last January when LATNET achieved cooperative status in the headquarter of the "City of Knowledge". This is an important achievement because many relevant international organizations like UN, FAO, BID, universities and research organizations are based in the eldest and biggest US Marine Base worldwide. This is the former "Clayton Base", located in front of Miraflores Look of the Panama Canal, on a surface that spreads over 50 hectares. This is a great project in history, a dream come true in less than 10 years.

LATNET with APDP and APM in Lima (Peru) next July 2nd

International IPMA day for project excellence in Latin America and 2nd Regional YC workshop (July 10th to 12th)

Following last year's success when ExBo met our Peruvian Association in cooperation with LATNET in 2014 with APM's generous collaboration, some events will be organized for the Young Crew at the 2nd International Meeting of Excellence in PM in Lima on the 10th to July 12^{th.} Main speakers at this event: Tom Taylor, Mary MacKinlay, Julie Legge and the President of IPMA Mladen Radujkovic together with Alena Vejsadova of the YCMB. This event has been planned to assemble 150 decision makers representing the Peruvian Government, Charters, Entrepreneurships and Professionals Associations, Universities and Research Bodies. More information is available on http://www.apdp.pe/encuentro-mundial/

LATNET's board decided to intensify collaboration and to be present in common events of IPMA MAs to learn and to foster great collaboration. This year we begin with APM, next year we will continue with GPM, AIPM and other IPMA MAs interested in sharing and learning from our diversity and multicultural strength.

Other LATNET events for 2014

In Costa Rica, next October 16th and 17th the 2nd Regional event in PM competence based will take place in cooperation with our MA in Costa Rica: ADIPRO and Central American Institute of Public Administration (ICAP) as corporate members. ICAP's agglutinates 6 Economy Departments of 6 Mesoamerica's Republics—Guatemala, Nicaragua, Honduras, Salvador, Costa Rica, Panama and the Dominican Republic in the frame of regional integration SICA of UN. ICAP has the oldest Master in Project Management Programme of the Region, which started in 1963 received the Verification of the IPMA Registration System last year.

In Guatemala, next October 22nd to 24th the 1st International Congress on Innovation in PM with the topic "From the strategy to the execution" will take place in cooperation with our MA APMgt IPMA Guatemala and Galileo University. Almost 20 national and international contributors and 250 participants are expected. The Galileo University Master degree in Project Management is facing

its application for Verification on the IPMA Registration System.

In keeping with the tradition initiated in 2010 with the celebration of the first symposia in Mexico DF, the IPMA-LACC Symposium 2014 will take place in **Dominican Republic** (Punta Cana, Bávaro Beach Resort) next November 5th to 7th with the topic: "Challenges and opportunities in Energy Projects in Latin America".

We will still move IPMA fast forward in LACC.

Jesus Martinez-Almela, IPMA LACC and LATNET Sponsor

Creating and sustaining an environment for success

Major Projects Authority director Dr Norma Wood gave an inspirational start to a recent APM event that aimed to create and sustain an environment for success.

Dr Wood proposed that when seeking senior level support, for portfolio management and/or benefits management, it is wise to approach the task in terms of a negotiation.

This was the first jointly organised conference by the **APM Portfolio Management Specific Interest Group (SIG) and APM Benefits** Management SIG. It looked to highlight the many insights into how to develop the right approach and create the conditions that will provide the greatest chance of sustainable practice in these areas.

If you missed the opportunity to attend the event then you can access a selection of the speaker presentations as well as watch videos of some of the speaker sessions. The videos are available on the PM Channel area of APM's website until the end of August.

The speaker presentations were complemented by workshops, which generated over 100 ideas, and these, together with other outputs from the conference, will be reviewed and used for further development by both SIGs in support of future knowledge development/sharing activities.

Amy Reid Marketing assistant APM



XVIII International Symposium on Project Management in Serbia

The 18th International symposium on project management, "Project Management in IT Environment" was held in Belgrade from 12-13th May, 2014, organized by the Serbian Project Management Association (YUPMA) and the Project Management College.

The goal of the symposium was to bring together experts from companies, research organizations, financial institutions and government organized in special interest groups, round tables and case studies, to present the latest knowledge and experience in project management.

Ivana Berić, Coordinator of YUPMA Education and Training Board

Projectification

The IPMA Young Crew Serbia workshop was held on **May 12th, 2014** in Belgrade, Serbia. The topic of this workshop was **Projectification**.

This event brought together young people from academia, industry and students. The main idea of the

workshop was to discuss whether the organizational activities can be viewed as project processes in order to make an optimal prioritarization. It was a great opportunity for network development, exchange of experience and for great ideas.

The workshop was organized during XVIII International Symposium on Project Management — YUPMA 2014, where Young Crew members' academic and industrial papers were also presented.

Marija Todorović, President of Young Crew Serbia



New Board for SMaP (IPMA-France)

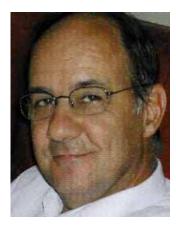
During the April General Assembly, elections for a new SMaP board took place. Members are elected for 2 years, the President and Vice-President having only one mandate.

To give a new impetus to SMaP development, 17 board members were elected, out of which 7 new members. 7 members now represent Corporate organisations, 2 are University professors and 8 are consultants or/and trainers. The youngest Board member, Anthony Rablet, will be the chairman of the Young Crew group.

The Board met on May 6th to elect the members of the "Bureau" (Executive Office).

- Christian Altier from SNCF, previously Director of certification, was elected President
- Philippe Brun from Thales was elected Vice-President,
- Marie-Christine Altier, Controller, was elected Finance Director
- Gilles Turré was re-elected Secrétaire Général.
- In addition to these statutory positions, Agnès Roux-Kiener, former President, was elected Vice President, in charge of the relations with IPMA and Philippe Lebigot was named President of the Certification Board.

Agnes Roux-Kiener



Christian Altier **SNCF**



Marie-Christine Altier Contrôleur gestion



Gilles Turré Consultant



Philippe Brun Thales



Agnes Roux-Kiener Consultant



Philippe Lebigot

7:1 – pma won first soccer match!



On the 26th of June 2014 the first soccer match in the history of Project Management Austria (pma) took place in Vienna. The soccer team of pma with 23 players – 22 men and pma assistant Claudia Ott – was well prepared due to a total of two trainings, and therefore defeated his opponent GP – association of process management – with a score of 7:1!

Brigitte Schaden, chairman of the board of pma and an enthusiastic soccer fan, was very happy about this result: "It was a hard and fair fight, but at the end, only one team can be the winner. And I am very proud that this is us."

About 130 fans — including members of the pma management board and

Günther Lauer, member of pma management board, was very happy about the good result and took the cup for his team. assessors — followed the invitation of pma and cheered for their team with branded drums and rattles. After celebrating the victory, a prominent topic of the evening was of course

the FIFA World Cup in Brazil. Especially during the common public viewing of Portugal playing against Ghana and USA against Germany.



The ICEC world congress 2014

The next world congress of the ICEC (International Cost Engineering Council) shall be held in Milano, Italy from the 20.th to the 22.nd of October, 2014. organized by the Italian association AICE (Associazione Italiana di Ingegneria Economica – Italian Association for Total Cost Management) together with the FAST (Federazione delle Associazioni Scientifiche e Tecniche – Federation of Scientific and Technical Associations).

The registration procedure is in operation since April, 2014 and still there is some time left to register as early bird, with a discounted rate.

The preliminary programme shall be published on the congress website within middle of June, still is not the final one, that shall be issued only after all papers shall have been received and the attendance from the authors confirmed. However, we do not expect substantial changes.

The congress will be an opportunity, for all people involved in the project profession, to confront with other

people working in the same field as well as to discuss together about the future of our profession, that is due to have important changes from now to 2020 and afterwards

It is a common idea that, in the professional path of the future, the importance of professional associations such as ICEC, IPMA, RICS and others will be greater, however is not yet clear how and when this radical change will take place. This shall be a further matter of confrontation between the associations as well as among the professionals.

Any further information can be found



at the congress website (http://www. icec2014.eu - http://www.icec2014.it)

Gianluca di Castri (ICEC Region 2 – Director)

13/06/2014



APM ebooks available on Amazon

Project professionals can now access all of APM's core publications on their tablet, e-reader or smartphone. Following the successful launch of APM's Body of Knowledge 6th edition as an ebook last year, the remaining titles have been added to APM's Amazon account.

The titles, which include best sellers such as the **Project Risk Analysis** and Management (PRAM) 2nd edition as well as the complete SIG Guide collection, can be read on most devices, not just Kindle. Simply download the **free app** to read Kindle ebooks on most Android and Apple devices.

All ebooks are typically priced lower than their printed counterpart, with savings of up to 40% in some cases.

The move is the latest in a series of initiatives aimed at growing APM's digital offering. Last month saw the association's entire backlist made available to rent from leading etextbook provider Coursesmart

This will be followed shortly by the wider distribution of epub editions, specifically designed for popular e-readers such as Nook, Kobo and Sony readers.

APM publishing manager James Simons said: "Our aim is to make APM's library of publications available to as many people as possible — in as a many different ways as possible. Digital is obviously a huge part of that as more people look to access their content on tablets or e-readers.

"The beauty of ebooks is that the text

is reflowable, not static, meaning the content is easy-to-read and navigate on any device, no matter how small."

Full list of APM titles and content descriptions.

Amy Reid APM Marketing Assistant

