

# NewsLetter

IPMA<sup>»</sup>  
international  
project  
management  
association

third quarter | 2014

## And The Winner is...



Winners of IPMA Project Excellence Award 2014 were announced on 30 September 2014 at the 28th IPMA World Congress in Rotterdam, the Netherlands.



Award Gala evening at Laurens Church, Rotterdam. 30th September 2014

IPMA Project Excellence Award recognizes the best managed projects in the world. All applicants are assessed against the IPMA Project Excellence Model. Process includes 2 rounds of assessments done by a team of 4-5 international assessors. First round is based on the report prepared by the applicant. Second round is done after

3 day long Site Visit of the project. Each application is assessed by a different, selected assessors who are diverse in sector experience, education background, cultural origin, age and gender. Decision on finalists and winners is made by independent Jury. This year process came to an end and it's highlight – Award Gala was celebrated at

Laurens Church in Rotterdam, during the 28th IPMA World Congress.

In August we communicated Finalists of 2014 edition. At the Award Gala, we are extremely pleased to announce the Winners of the IPMA Project Excellence Award 2014.



# IPMA Project Excellence Award 2014\*

Project	Organization, Country	Award Status
<b>Finalists in Medium and Big - Sized Projects</b>		
Priolo - Ethylene Plant	General Electric - Oil & Gas, Italy	Gold Winner
Paseo Cayalá	Constructora Cayalá, S.A., Guatemala	Silver Winner
Buddha Air Hangar Construction Project	Buddha Air - Nepal, Nepal	Bronze Winner
<b>Finalists in Mega - Sized Projects</b>		
Gasco Abu Dhabi Habshan 5 Process Plant	Tecnimont Spa (Maire Tecnimont Group), Italy	Gold Winner
Herschel - Planck	Thales Alenia Space France - Cannes (DOOS), France	Gold Winner
Jubilee & Northern Line Upgrade Programme (JNUP)	Thales, UK	Bronze Winner
<b>Striving for Excellence 2014</b>		
Dialogues Incubator / Innovation Centre	ABN AMRO Bank NV, The Netherlands	Striving for Excellence
Construction of Sadr elevated expressway	Engineering and city development organization of Tehran, Iran	Striving for Excellence
Niayesh tunnel expressway	Engineering and city development organization of Tehran, Iran	Striving for Excellence

\* in order by category award status and project name

Winners of the Award underline the strength of the Award as the promotional tool of the team achievements and impact it has on the company image towards customers. "A great day for the Herschel-Planck Programme. They also value the Award for the benchmark and evaluation it gives.

"Applying to the Award has been an intense learning and benchmarking experience, which resulted in a significant recognition. If you are motivated in having the opportunity to influence more your organization and growing in self awareness, than IPMA will give you a boost (key)."

Riccardo Fabbri, Project Manager, GE Oil & Gas, Italy  
Gold Winner in Medium and Big – Sized Projects

“It’s a panoramic evaluation – 360° - which clearly established Herschel-Planck as the outstanding program in its category.

It was a good training for my following project management activities. I learned a lot from the evaluation model. Indeed a good benchmark of project management results.”

Jean-Michel Reix,  
Thales Alenia Space, France,  
Gold Winner  
in Mega – Sized Projects



From left: Luigi Antonioli and Maria Selli from Tecnimont Spa, Italy. Jean-Michel Reix and Jean-Jacques Juilet from Thales Alenia Space, France. Gold Winners in Mega – Sized Projects. And Frank Menter – Jury member.

You can learn more about these amazing projects. Go to movies and watch projects which joined the club of best managed projects in the world.

During the congress, several events related to the Award took place. Award Management Board and Award Office prepared:

- Site Visit for Finalists – which included backstage sightseeing of baggage handling system at Amsterdam Schiphol Airport, Award Finalists 2012 with 70 Million Bags Project.
- Winners Club – knowledge exchange and networking meeting for Finalists
- World Class Projects stream on the 2nd day of congress:
- Announcement of new Energy Industry Project Excellence Award
- Workshops and best practices sharing in infrastructure projects
- Meet the Winners marketplace - to enable all visitors of World Congress to get to know the Finalists before the Award Gala



Victor Zamora, Héctor Rafael Leal V and Mynor Chevez from Paseo Cayalá, Guatemala. Silver Winner in Medium and Big – Sized Projects

Please visit <http://ipma.ch/awards/> or contact Award Office at [award@ipma.ch](mailto:award@ipma.ch) to get info about the next 2015 year process which starts soon.

Kasia Pachuta  
IPMA Award office Poland





# Individuals and Projects celebrate their achievements at the 28th IPMA World Congress in Rotterdam

For a second time IPMA provided an opportunity for project managers and projects to celebrate their success by participating in the IPMA Achievement Awards.

Number of applications from around the globe was submitted in the following categories:

- Community Service/ Social Development Projects
- Internationally Funded Humanitarian Aid Projects
- Project Manager of the Year
- Young Project Manager of the Year

In first two categories judges were looking not at the project itself but at the outstanding project management processes and innovation, which led to the success of the project.

While assessing project managers judges evaluated competences of applicants that contributed to a project management excellence.

Results of the IPMA Achievement Awards 2014 were announced during the Award Gala at the 28th IPMA World Congress in Rotterdam. This part of the ceremony was conducted by Mr. Erik Mansson, Coordinator of the IPMA Achievement Awards who commented the success of the Awards after the Gala: "this year the social projects have really come in the focus of IPMA family due to the high level of all entries who applied in all 4 categories. Now we have many enthusiastic supporters including the IPMA Young Crew who wants to coach new projects in making good applications for our next World Congress in Panama. In addition, for the Latin American congress organizers the idea is to really emphasize social development and humanitarian aid projects including a dedicated stream as it is really of relevance and importance for the entire Latin American region."



on left: Mr. Erik Mansson- Coordinator of the IPMA Achievement Award, on right: Elena Jakob, Gold Winner in the category: Community Service/ Development Social Project.

## The results of the competition are:

Award Status	Project, Organization, Country
<b>INTERNATIONALLY FUNDED HUMANITARIAN AID PROJECT</b>	
Gold Winner	MAHAK's Two Year Operational – Developmental Project by MAHAK- the Society to Support Children Suffering from Cancer, Iran
<b>COMMUNITY SERVICE / DEVELOPMENT PROJECT</b>	
Gold Winner	A heritage with future by Antioch Foundation, Switzerland
Silver Winner	CAPTA by Fundacion Calicanto, Panama
Bronze Winner	ISO21500 Implementation Guide for Latin merica by ISO21500 Analysis Group, Spain
<b>PROJECT MANAGER OF THE YEAR</b>	
Gold Winner	Andrew Bell, UK
Silver Winner	Jean-Michel Reix, France
Bronze Winner	Imran K. Malik, UAE
<b>YOUNG PROJECT MANAGER OF THE YEAR</b>	
Gold Winner	Mehmood Alam, UK
Silver Winner	Fabio Macieira, Portugal
Bronze Winner	Ivan Calimani, Italy

Read more about each Winner :

## Category Community Service/Development Project 2014



### **A heritage with future by Antioch Foundation, Switzerland**

The vision for the project was to create a new center for the Syrian Orthodox Church and community for Switzerland and Austria in a historic monastery building complex. When the owner/client took over the complex in 1996, the infrastructure was in urgent need of rehabilitation. The first building stage is focused on the structural integrity of the building. In the second stage, the extended refurbishment of the building should take place. The whole building equipment as well as the second floor

has to be completely restored. The third stage provides the restoration of the cloistral grounds and courtyards. Key success factors were the future of the heritage, the culture-sensitive management and the funding and financial control.

**CAPTA** by Fundacion Calicanto, Panama

CAPTA is a personal and vocational training program for women who live in marginalized communities. The training includes a strong psychological development component that empowers women by lifting self-esteem and confidence levels. The process is followed by a professional training that provides a certificate for employment in the hotel industry; achieving not only professional but personal satisfaction. The training provides employment opportunities and basic life skills that

help women escape violence and poverty.

**ISO21500 Implementation Guide for Latin America** by ISO21500 Analysis Group, Spain

Given the expectation generated by the new ISO 21500, an initiative appeared in March 2012 at the social networks, to conform a group of volunteers passionate about project management and convinced of its importance in order to promote a change. In spite of the initiative emerged in Spain, the group was integrated for Bolivia, with a clear purpose to serve as a linkage to Latin America in order to give this venture the opportunity to be reached by all Spanish-speaking countries people interested in PM. We achieve that, now the new challenge is making it global.

## Category Internationally Funded Humanitarian Aid Projects Project 2014



**MAHAK Two Year Operational – Developmental Project** by MAHAK- the Society to Support Children Suffering from Cancer, Iran

During the period 2012-2013, MAHAK managed to collect the revenues necessary for performing its activities and fulfilling the financial demands of

the organization and its stakeholders. These funds have been used to diagnose, treat and provide welfare for children suffering from cancer and their families throughout Iran. In order to get the most out of the funds provided, MAHAK has decided to operate on a two years plan called “MAHAK’s Two Year Operational – Developmental Project”.



from right: Mr. Jean-Michel Reix- Silver Winner, Andrew Bell- Gold



Award Gala in Laurens Church in Rotterdam

Winner in the category: Project Manager of the Year.

## Category Project Manager of the Year 2014



**Andrew Bell**, UK

Andrew has over 16 years experience of project management in the defense, electronic engineering, IT and now transportation industries. Since 2008 Andy has been responsible for the Jubilee & Northern Line Upgrade programme (JNUP) for the London Underground. Andy has overseen the transformation of this venture that had spiraling costs, a reputation for failing to deliver and was on the brink of litigation. Today it is a successful and highly regarded project achieving great performance through the 2012 Olympics and recently completing the Northern Line upgrade 6 months ahead of schedule and under-budget. The project reflects his management style with a strong team culture, backed up with sound operational principles.



**Imran K. Malik**, UAE

Imran has more than 11 years of national and international experience in strategy, business process reengineering and transformation program management. Graduate in Electrical Engineering with Masters in Project Management. Imran is a regional expert in building PMO's and telecom services operational model. Whilst employed with du company, Imran managed people and programs to successfully achieve delivery with significant cost savings. Imran was able to de-liver improvements in the Network development area and create business management systems aligning with ITIL & TL9000. Imran is an active member of PMI Global Executive Council also serves on the Advisory Board of the PMI and Informa Telecoms & Media.



**Jean-Michel Reix**, France

Jean-Michel began his carrier in a space programme sector with an international dimension. He always wanted to become the Project Manager. Herschel-Planck Project (HP) was his first experience into a wider context of international project. This was a fantastic victory on several levels, with challenging objectives and major industrial risks to be overcome. Managing a programme of this scale gave him an opportunity to apply his technical and managerial skills, which gave him a great deal of pride and motivation. It involved teamwork and as he says it was a fascinating human adventure.

For more information please visit: [www.ipma.ch/awards](http://www.ipma.ch/awards)

Ewa Bednarczyk  
IPMA Award office Poland



# Report on Scientific and Professional conference with international participation on Management



**Picture 1. Opening of the conference Management and the participants**

**Management**, a scientific and professional conference with international participation was held in Zagreb on 6 and 7 June 2014. The main topic of the conference was Economics, Culture and Communications in Projects.

The organizer of the conference was the Baltazar Adam Krčelić College of Business and Management (now University of Applied Sciences Baltazar Zaprešić) from Zaprešić, Croatia, and it can be considered a continuation of the conference entitled Projects and Project management, held in 2011.

Besides the Baltazar Adam Krčelić College, the co-organizers of the conference were the Croatian Association for Project Management and the Ruđer Bošković Institute, long-time partners of the College. The conference was also supported by the Croatian Managers and Entrepreneurs' Association, the Croatian Employers' Association and the Town of Zaprešić. This year the partners were the Institute for Project Management of the Faculty

of Economics and Business from Maribor, Slovenia, the Postgraduate Specialist Study of Special Areas Marketing of the Faculty of Economics, J. J. Strossmayer University from Osijek and Slovenian Project Management Association.

The topics covered by the conference included various aspects of management in many areas, and were divided into the following five units:

1. Projects and Project management
2. Economics and financial management
3. Communications management
4. Cultural management
5. Organisation and management

**There were approximately 230 registered participants from six European countries and 70 organisations. Over a hundred scientific and professional papers were presented, and abstracts were published in a Book of Abstracts prior to the conference.**

The conference proceedings will be available via the official web-site of the Baltazar Adam Krčelić College (now UAS Baltazar Zaprešić) in October 2014.

After the opening speeches, keynote speeches were given by:

1. **Milan Jurina, Ph. D.** Baltazar Adam Krčelić College of Business and Management, Zaprešić, Croatia
2. **Assistant Prof. Marin Roje, Ph. D.** Ruđer Bošković Institute:
3. **Prof. Mladen Radujković, Ph. D.** Croatian Association for Project Management and the International Project Management Association
4. **Mislav Balković, M. A.** Croatian Employers' Association
5. **Esad Čolaković, M. A.** Croatian Managers and Entrepreneurs' Association (CROMA)
6. **Prof. Nino Grau, Ph. D.** THM - Technische Hochschule Mittelhessen, University of Applied Sciences, Germany
7. **Prof. Irena Zavrl, Ph. D.** University of Applied Sciences Burgenland, Eisenstadt, Austria

On the second day, the conference split up into five streams, corresponding to the five thematic units. Upon the completion of all the sessions, the conclusions were presented by the session chairs.

Here are some of the key messages of the conference:

- This conference intended to indicate the possibilities which project management as an interdisciplinary area of science offers in overcoming the crisis and creating the preconditions for a truly quality, functional and partnership-based integration with European and global processes.
- Besides creating a business idea,

without which there is no progress, and with the increasingly dominant importance and influence of human potential, financial resources are unavoidable in all projects designed and implemented by economic subjects – individuals, companies, state.

- The contemporary business world is systematically and dynamically improving methods of communication and management so as to encourage activity and competitiveness and to encourage creativity and innovations. Complex business and communication skills are necessary for facing the challenges imposed by the contemporary trends.
- Management in culture is almost on a daily basis faced with new challenges, wishes and needs and with numerous problems of the contemporary world, such as crises, wars and globalization. Croatian culture and therefore cultural managers are faced with adjusting to the European cultural space and standards, which requires acquiring new knowledge and skills.
- Organisation and management are two inseparable notions. Without management, an organisation cannot achieve its goals, just as the role of management has no sense without organisation. Although management is just one of the elements of the organisational structure, its importance in an organisation is reflected in the coordination of all other elements. By observing management as a process, it can be determined that it is the most important organisational process which enables reaching organisational goals effectively and efficiently.

Just before the conference began, a workshop organised by the Baltazar Adam Krčelić College, Croatian Association for Project Management (CAPM) and Young Crew Croatia (YCC) was held for thirty young project managers from Croatia. The workshop was held by Mirna Gabor on Analysis Processes in Preparing EU Projects. At the end, the participants were addressed by Zlatko Barilović, univ. spec. oec. (Project Manager of the conference) an Milan Jurina, Ph. D. (President of the Organisational Board), who presented the main reasons for organising the conference and the results achieved.



**Picture 2. Participants of the workshop for young project managers organised by the Baltazar Adam Krčelić College, Croatian Association for Project Management and YCC**



**Picture 3. Closing the conference (from the left to the right): Milan Jurina, Ph. D. (President of the Organisational Board), Zlatko Barilović, univ. spec. oec. (Conference PM), Vinko Morović, Ph. D. (Dean of the Baltazar Adam Krčelić College and President of the Programme Board).**

The conference was closed by Vinko Morović, Ph. D., the Dean of the Baltazar Adam Krčelić College, and also the President of the Programme Board. Authors of the report:

**Zlatko Barilović**, univ.spec.oec.  
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**Ana Skledar Matijević**, Ph. D.  
Assistant Dean for Academic Affairs (Undergraduate Programme)  
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experience and history and the rest of the smallest Associations, with less experience and history. I would like to thank you, Sounding Board members and E&T board members for your commitment and professionalism looking for a better training and education service in IPMA.

*Moving IPMA E&T fast forward!*

Jesús Martínez-Almela,  
Vice President for E&T



# Toni Rüttimann: building 660 suspension bridges for 2 million people

For over 27 years Toni Rüttimann has been building suspension bridges for the poorest people in the world. Rüttimann was born in Switzerland but for more than 20 years he has no permanent residence and travels all over the world. He earns nothing and does not work with or for NGOs.

With a lot of passion and engagement he already built more than 660 suspension bridges and enabled approximately 2 million people in Latin America and South East Asia to reach markets, hospitals and schools safely. He was a speaker at one of IPMA's World Congresses.

Toni Rüttimann does not often talk on events but this summer he complied with Brigitte Schaden's invitation to give a lecture about his amazing life, work and



project management with really little resources. Over 250 people listened to his 3 hours speech in the new premises of the Vienna University of Economics

and Business. The audience was very impressed and enjoyed listening to his story!

Karin Kreutzer  
konzept pr



# APM announces next phase of its Strategy 2020 programme

APM has announced the start of work on its new office space at Heron Place in Princes Risborough.

The lease on the office, situated on the same business park as its current offices in Princes Risborough (pictured), was signed in April 2014 to accommodate a growing professional staff and additional meeting space. The facility is due to be fully operational by September 2014.

Securing additional premises is part of a major organisational transformation programme APM started in late 2013 in support of its Strategy 2020 portfolio.

In addition to office space at Heron Place, the programme includes a significant review of its IT and digital capability and infrastructure, together with a transformation of the professional team.

Chief executive Andrew Bragg said: "APM has grown over the last decade through a period of intense economic pressure to become a leading player in its field.

That growth has provided us with a huge number of new opportunities. The APM board and the Ibis House team have recognised the need to get ourselves fully into shape in order to build on that success.

"We have planned for more people, greater IT and digital capability, provided clearer roles and responsibilities for individuals and a structure for faster and more effective decision making."

Andrew, who will be leaving his role as chief executive in December after ten years at APM, added: "I am keen to hand APM over to my successor in the best possible shape so that the association can benefit from the many opportunities it has created during its development over the last decade.

"With the board's approval, we have planned for an increase of 15 new

staff by March 2015. We have already appointed a new IT manager and research manager who represent key additions to our professional team at Ibis House.

"I am very proud of what APM has achieved collectively over the last ten years, and I am determined to ensure that APM is ready to serve the profession and build on its past success over the next decade. Securing Heron Place and the investment in people and infrastructure are both key to that goal."

Recruitment for Andrew's successor is underway with leading executive recruitment consultants Odgers Berndtson – further details will be available shortly.

Amy Reid,  
APM Marketing Assistant





# Hand over of iPad to prize winner in the IPMA ICB4 Competence survey.

Last February the IPMA ICB4 team released the 2014 PM Global Competence Survey and promised participants a chance to win an 16GB iPad mini!

With over 500 people participating, the survey was a big success and at the CoD meeting in Toronto, March 2014, a drawing ceremony took place. The drawing was done standing the meeting by Tim Jaques, PMP, secretary of the ICB4 team.

The lucky winner was Mrs. Nevine Sadek from Egypt.

After March IPMA faced the challenge to get the iPad to Cairo. After some phone calls and e mail exchanges, it turned out that Martin Sedlmayer, project manager

of the ICB4 project, happened to be the lead assessor for the PPMC certification of Nevine Sadek's husband Mr. Reda Sabry.

As Reda Sabry and Martin Sedlmayer met for the interview in Switzerland related to the PPMC, it was easy to combine and a small "hand over ceremony" was set up.

Martin and the whole ICB4 team expressed gratitude to Mrs. Nevine Sadek for participating in the survey and congratulated her with the iPad. It was his pleasure to hand over the prize.

Christianne Janssens, secretariat International Project Management Association IPMA



## pma focus 2014: "Our industry needs more Leadership"



**Brigitte Schaden, pma chairman, and Kurt Kotrschal, Keynotespeaker at the pma focus 2014**

Under the title "Leadership – the art of leading in project management" the pma focus 2014 (16th October in Vienna) gave attention to the influence of leadership competences on project management. In his keynote speech Kurt Kotrschal from the University of Vienna compared leadership behavior of wolves to those of human beings.

Further, the Lecturers talked about, e.g., "leading without power", "leading in turbulences" and "leading in the organization of the future".

Brigitte Schaden, pma chairman: "Our industry needs more project managers with leadership competences! Simply to be an excellent expert or a smart person is not enough to be successful in project management."

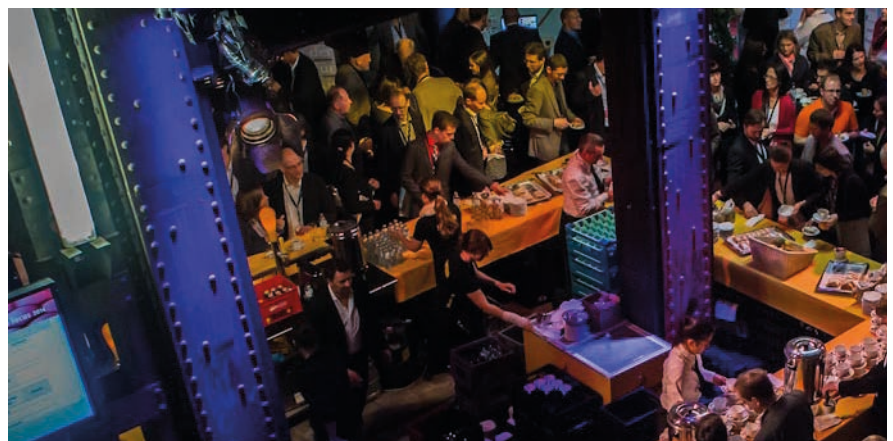
pma focus is the most important pm congress in Austria with more than 20 speakers and 468 participants –

a new record for the congress Part of the pma focus was also a popular project management fair with about 15 exhibitors from software, teaching and consulting industry.

Details: [www.p-m-a.at](http://www.p-m-a.at)

Karin Kreutzerkonzept pr

**Highscore: 468 participants at the pma focus 2014**





# „What drives me as a Project Manager today?“

As part of the last PMA Quarterly Alexander Vollnhofer and Mario Sparrer - both pma young crew members - held a workshop based on the ICB Competence Elements 'engagement and motivation' and 'conflict and crisis', aiming to discover the motives driving project managers to daily excellence.



Meaningful projects and appreciation of project success had the largest impact on 'engagement and motivation' with key words like empowerment, visible status, useful utilization of the own skills and purposeful objectives. Working in complex, difficult and unknown environments are motivating factors, just as well as initiating change and creating and planning useful new conditions.

The appeal of complexity, along with the handling of emotions, is also a main driving force in situations of 'conflict and crisis'. Solving resource bottlenecks/shortage and conflicts through PM methods, as well as the possibility to use a crisis to restart a project were mentioned. Self-control was quoted as necessary to overcome fear and despair to enable clarity over the next steps and allow one to grow through adverse conditions.

The 100 motives gathered from 60 project managers will see further use as topics for PMA activities in 2015 and ensure lively discussion on the pulse of time.

Mario Sparrer  
pma young crew

## Trend guide available as Kindle edition

The first Emerging Trends guide is now available as a Kindle edition on Amazon.

Introduction to Gamification was released earlier this year, following a collaboration between APM and the training provider ILX. The guide authored by APM's Thames Valley study tour team offers an overview of the origins of game thinking and its application in the project environment.

This latest version will enable APM members and non-members to download the content direct to their Kindle reader (or alternative e-readers using the Kindle app). In line with Amazon's mandatory pricing policy a nominal charge of £0.77p will apply.

The Kindle edition of Introduction to Gamification is specifically designed for e-reader devices, meaning the text is reflowable, not static, which greatly improves the user experience.

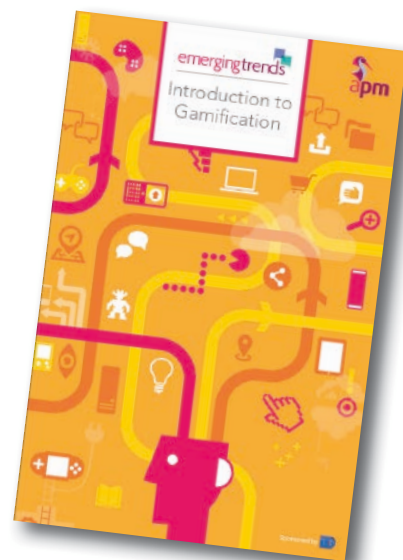
For those who wish to access the guide for free, an pdf version is also available, this can be downloaded [here](#).

The second guide in the Emerging Trends series has now been confirmed. Coaching in the Project Environment will look at the growing phenomenon of coaching project managers and project teams.

Written by members of APM's People SIG, it covers types of coaching, the differences between coaching and mentoring, and the case for coaching in project delivery.

The guide is currently in production and is expected to launch in September.

Amy Reid,  
APM Marketing Assistant



# Wellingtone and APM partner on career service for profession

Wellingtone and APM have formed a unique alliance to provide a career development service to the project management profession.

Working together the two organisations will look to provide high quality career development advice and resources to project professionals across all sectors. Wellingtone's extensive experience in recruiting, training and advising project professionals will be complemented by APM's commitment to providing quality assured knowledge, standards and guidance to assist in developing the careers of those in the project management profession.

As well as being a specialist in project management recruitment Wellingtone is an APM Corporate member and accredited training provider. Wellingtone is a Member of the Recruitment and Employment Confederation (REC), the professional body of the recruitment industry, and is committed to the very highest levels of recruitment best practice.

Wellingtone is also a full service project management consulting company and as part of this is a Microsoft Gold Partner

specialising in Microsoft SharePoint and Microsoft Project Server.

The services to be provided to the project management community will primarily be online with resources being made available to the profession through the APM website, Project magazine and APM's event programme.

Services to include:

- Job board featuring the latest project management vacancies
- Career development resources and quality-assured careers advice
- Careers development and recruitment column in Project magazine
- APM blog on career development and recruitment advice
- Research on career development including salary surveys and employment trends
- Event on career development offering free, specialist one-to-one advice
- Wellingtone will be at the APM Project Management Conference 2015 to offer careers advice

Scott Walkinshaw, director – marketing and communications at APM said:

“APM and Wellingtone will work towards providing high quality career development advice for the profession. “It is great to be working with an APM Corporate member and accredited training provider with a clear track record in supporting project professionals throughout their careers.” Wellingtone managing director Vince Hines said: “We have always had a close relationship with APM and are delighted we can now contribute more to the project management community.

“We look forward to engaging with all members, providing practical career guidance and opportunities as part of the development of the profession.” Explore the vacancies available on the job board that will help you to further your career at [apm.org.uk/jobs](http://apm.org.uk/jobs)

Amy Reid,  
APM Marketing Assistant

# Wellingtone

## PROJECT MANAGEMENT

# Finalists for APM Awards 2014 announced

This year will be the most contested APM Project Management Awards ever as the finalists are announced following a record-breaking number of entries.

Practitioners and projects from a variety of organisations ranging from RNLI to Heathrow Airport Ltd and BBC to Edge Hill University will be competing for the highly-coveted APM Awards trophy on 3rd November in London.

To recognise the broadening range of possibilities and achievements within project management the APM Awards sponsored by T-Systems will feature up to four finalists per category. The standard of entries continues to grow making the job of the judges harder every year. Therefore, this year will see the start of a select few, who narrowly missed out on being named a finalist, receiving recognition for their hard work. A selection of entries have been merited as highly commended.

Competing for the title of Project Management Company of the Year sponsored by 20|20 Business Insight will be Allstate Northern Ireland, Magnox Ltd, Moorhouse and Shell Projects & Technology.

Magnox Ltd feature in another two categories including Programme of the Year sponsored by Program Framework. The nuclear decommissioning company's Wylfa extended generation programme will be up against Atkins/Faithful+Gould's Japanese Emergency Response Programme, BBC's 1414 Programme and The Irish Water Programme from Bord Gáis Éireann.

Magnox Ltd's third chance of glory sits with staff member Steve Walters in the Project Professional of the Year category sponsored by Network Rail. Competing alongside Steve will be Daniel Willshire from BAE Systems, Currie & Brown UK Ltd's Colin Campbell and David Oldham from Edge Hill University.

Young Project Professional of the Year sponsored by Doosan Babcock is an exemplar of the high standard of entries received this year. This extremely contested category saw a tie for fourth place at stage one of the judging process. With nothing separating

them it has been decided that five candidates have been confirmed as finalists including Luke Streeter from Atkins, Katie Swanick from Costain Group, Andrew White from EC Harris, Leo Koshutova from Moorhouse and Luke Gaynham from Turner & Townsend.

Contesting for the sought-after accolade of Project of the Year sponsored by QinetiQ will be 4Delivery Limited for their Cleaner Seas for Sussex project, Network Rail Infrastructure Ltd's Dawlish Sea Wall Emergency Works, United Utilities' Haweswater Aqueduct – Journey into the unknown and the Jubilee and Northern Line Upgrade (JNUP) by Thales UK and London Underground.

The Shell sponsored HSSE (health, safety, security and environment) Award this year sees competition from CCG(Scotland)Ltd's Excellence in HSSE Performance, Heathrow Airport Ltd for their Heathrow Terminal 2 Programme, London Underground Ltd's Signalling & District Line West (SUP Upgrades Programme) and the Biffa Project, Horsham, West Sussex from M+W High Tech Projects UK Ltd.

Those who want to be named as Overseas Project of the Year include the Climate Resilient Infrastructure Development Facility (CRIDF) from Adam Smith International, the Salkhit Wind Farm, Mongolia by Clean Energy LLC (Mongolia) and SgurrEnergy Ltd (UK), the Expro Angolan Deepwater Subsea Safety System from Expro North Sea Ltd and Serco's Dubai TOSIM (Airport ATC Simulator).

BT is another company with the remarkable achievement of being named in three award categories. The telecommunications company will be vying for Social Project of the Year sponsored by Project magazine for their Superfast Cornwall project alongside CCG(Scotland)Ltd's Anderston Phase 3, the Community Energy Development Programme (Malawi) from Community Energy Scotland and RNLI's (Royal

National Lifeboat Institution) Made for Life.

BT also has two finalists competing for the Geoffrey Trimble Award for the best Master's post-graduate dissertation. Farooq Hakim and Deborah Lewis, both from BT, will be up against Effiong Attai from University of Sunderland.

The Geoffrey Trimble Award is part of the academic awards sponsored once again by BAE Systems as they partner the profession in 'advancing project management professionalism through education'.

The Herbert Walton Award will be given to the best PhD dissertation submitted during the year at Doctorate level.

The two finalists hoping to have their name called out are Beatrice Chisenga from University of Salford and Sharon McClements from University of Ulster.

The Brian Willis Award will also be handed out for the year's highest mark gained in an APMP: The APM Project Management Qualification exam.

Also handed out on the night will be the prestigious Sir Monty Finniston Award, which is the equivalent to a 'lifetime achievement' award recognising those who have contributed significantly to the profession.

The APM Awards ceremony on Monday 3rd November is set to be a night to remember as it will be hosted by Breakfast business reporter Steph McGovern at the stunning London Hilton on Park Lane.

Make sure you don't miss out on what is set to be the most anticipated event of the year by booking your place today.

- See the complete shortlist of the APM Project Management Awards 2014 finalists.

Amy Reid,  
APM Marketing Assistant